

Underrepresented Minorities and Jefferson Medical System Healthcare: What Can We Do to Diversify the Physician Workforce?

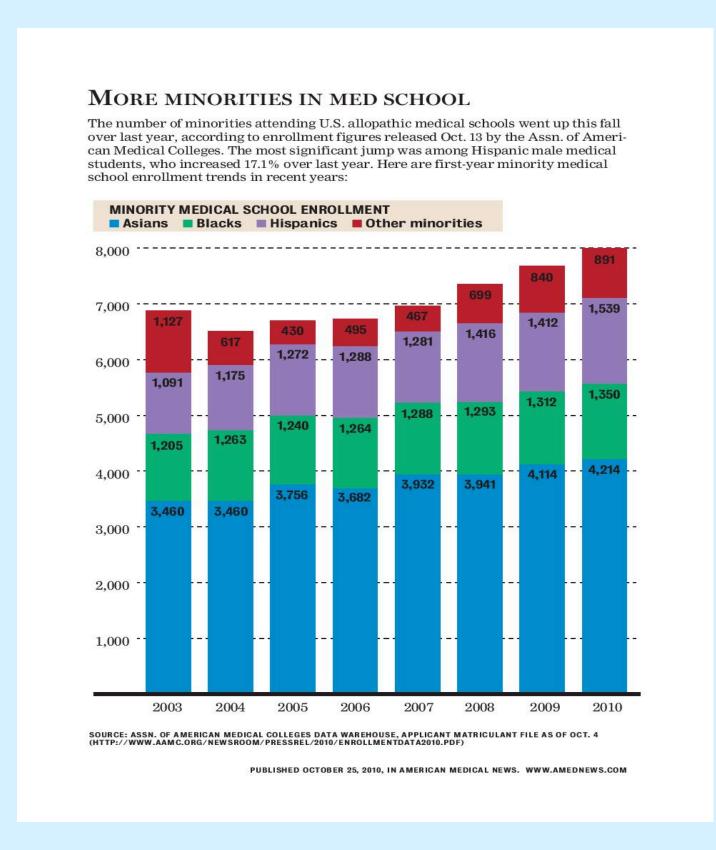
David Halpen

Sidney Kimmel Medical College, Thomas Jefferson University, Population Health College within a College 2017

The information presented is the product of two months of research and literature review on: Diversity in the Physician Workplace. The goal of the research was to gain an understanding of why there is a need to have a diverse health workforce, what the barriers are to creating this workforce, and to and identify potential practices that could be utilized by the Jefferson Hospital System and University to increase diversity in their workforce.

Why Diversity?

- An increasingly diverse workforce leads to better levels of care.1
- Underserved areas need better care and this is currently not being provided by Physicians from non URM backgrounds. ²
- Research shows that physicians from diverse backgrounds are more likely to return to service the communities of underrepresented minorities (URMs).
- There will be a decrease in overall healthcare disparities between different groups.⁴



Barriers to Increased URM Engagement in Medicine

- Lack of educational opportunities in low SES areas.⁵
- Chemistry coursework in college found to be the most challenging on average.⁶
- Decrease in interest in sciences while in college, often due to financial concerns.⁷
- Social mobility hampered by low expectations, fear of dominant groups, sense of difference, bed networking with successful URM students, and feelings of inadequacy due to social isolation.⁸
- Lack of proper advising systems to push URM students towards medical fields.⁹



Potential Study Limitations:

Literature review of 30 articles on diversity initiatives and their progress, success, and failure, as well as analysis of the current issues in diversifying medicine. Almost all studies used were from Academic Medicine, but that is where most of the data was found. All articles cited found significant differences in their research.

What We Can Do About It

- Academic Assistance: Pipeline programs, school supplementation (after school and summer), and tutoring. 10
- Mentoring, Counseling, and Guidance, academically and clinically. 11
- Post-Baccalaureate Programs. 12
- Social mobility enhanced by socialization from similar group members and the sensitization of other students.
- Financial Assistance.⁵
- Partnerships between different schools at different levels of education to move URM students seamlessly through the pipeline. 13
- General communal and familial support. 14
- Admissions criteria moving away from standardized test scores and allowing for early admissions.¹⁵
- Good institutional leadership in favor of supporting initiatives. 14
- Using accreditation as a method for incentivizing universities.



REFERENCES

- 1. Johnson J, and Bozeman B, Perspective: Adopting an Asset Bundles Model to Support and Advance Minority Students' Careers in Academic Medicine and the Scientific Pipeline. Academic Medicine, 2012 Nov; 87(11): 1488-1495.
- 2. Thompson WA, Denk JP, Promoting Diversity in the Medical School Pipeline: A National Overview. Academic Medicine, 1999 April; 74(4): 312-314
- 3. Boateng BA, Thomas BR, Underrepresented Minorities in Healthcare Academic Medicine, 2009 Jan; 84(1): 6-7. Halpern SD, Ubel PA, Caplan AL. Solid-organ transplantation in HIV-infected patients. N Engl J Med. 2002 Jul 25;347(4):284-7.
- 4. Freeman J, Ferrer RL, and Greiner KA, Viewpoint: Developing a Physician Workforce for America's Disadvantaged. Academic Medicine, 2007 Feb; 82(2): 133-138.

 Thomson WA, Ferry P, King J, Wedig CM, and Villagreed GB. A Baccalaureate MD Program for Students From Medically Underserved Communities: 15 Vegr Outco.
- Thomson WA, Ferry P, King J, Wedig CM, and Villarreal GB, A Baccalaureate—MD Program for Students From Medically Underserved Communities: 15-Year Outcomes. Academic Medicine, 2010 April; 85(4): 668-674.
 Barr DA, Gonzalez ME, and Wanat SF, The Leaky Pipeline: Factors Associated With Early Decline in Interest in Premedical Studies Among Underrepresented Minority Undergraduate Students. Academic Medicine, 2008 May: 83(5): 503-511.
- 7. Ready T and Nickens HW Black Men in the Medical Education Pipeline: Past, Present, and Future. Academic Medicine, 1991 April; 66(4): 181-187.
- 8. Boateng BA, Thomas B, How Can We Ease the Social Isolation of Underrepresented Minority Students? Academic Medicine, 2011 Oct; 86(10):1190-1195.
- Winkleby MA, The Stanford Medical Youth Science Program: 18 Years of a Biomedical Program for Low-Income High School Students. Academic Medicine, 2007 Feb; 82(2): 139-145.
 Workforce CO, Medicine IO. In the Nation's Compelling Interest: Ensuring Diversity in the Health-Care Workforce. National Academies Press; 2004.
- 11. Acosta D and Olsen P, Meeting the Needs of Regional Minority Groups: The University of Washington's Programs to Increase the American Indian and Alaskan Native Physician Workforce. Academic Medicine, 2006
- 12. South-Paul JE, Roth L, Davis PK, Chen T, Roman A, Murrell A, Pettigrew C, Castleberry-Singleton C, and Schuman J, Building Diversity in a Complex Academic Health Center. Academic Medicine, 2013 Sept; 88(9):
- 13. Terrell C, Foreword: The Health Professions Partnership Initiative and Working Toward Diversity in the Health Care Workforce. Academic Medicine, 2006 June; 81 (6): S2-S4.
- 14. Patterson DG and Carline JD, Promoting Minority Access to Health Careers through Health Profession–Public School Partnerships: A Review of the Literature. Academic Medicine, 2006 June; 81(6): S5-S10.
- 15. Blumenthal DS, Allwood V, and Erwin KW, A Partnership Model for a Health Professions Student Pipeline. Academic Medicine, 1999 May; 74(5): 569