HISTORY OF THE WOMEN'S BOARD OF THOMAS JEFFERSON UNIVERSITY HOSPITAL

1892-1996
FOREWORD

The origins of the Women’s Board have long rested in the shadows of fading memories. Now, over nine decades later, a search of existing records reveals the story of long, untiring service to Jefferson Hospital.

This history is based almost entirely on written records, which are sketchy in some parts and well detailed in others. As a result, some may be credited for outstanding efforts, and others may seem to have been overlooked. The omissions are not intentional. It is regrettable that photographs of some of the early Presidents could not be found.

This account differs from the information in the forthcoming history of Thomas Jefferson University in that it provides in far greater detail facts of interest to members of the Women’s Board alone. It was time for this impressive record of achievements by loyal, energetic, and resourceful women to be made known.

A story seldom comes to life by a single hand, and the writer gratefully acknowledges her indebtedness to the Scott Library staff for its searches, to the Samuel Paley Library at Temple University, to the Free Library of Philadelphia, to Hospital Administration at Jefferson for its assistance, to the University Relations staff, to Dr. Frederick Wagner for many photographs, to the Editing Committee, and to all the Women’s Board members who shared information, memories, and photographs of people and events.

Eloise B. Bowers
Historian

December 1987
## Women’s Board Presidents 1908-1987

<table>
<thead>
<tr>
<th>Name</th>
<th>Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. Charles E. Coxe</td>
<td>1908-1910</td>
</tr>
<tr>
<td>Mrs. Robert E. Hare</td>
<td>1910-1921</td>
</tr>
<tr>
<td>Mrs. J. Dobson Altemus</td>
<td>1921-1942</td>
</tr>
<tr>
<td>Mrs. J. Howard Pew</td>
<td>1942-1947</td>
</tr>
<tr>
<td>Mrs. Percival E. Foerderer</td>
<td>1947-1952</td>
</tr>
<tr>
<td>Mrs. Thomas B.K. Ringe</td>
<td>1952-1955</td>
</tr>
<tr>
<td>Mrs. Norman F. Russell</td>
<td>1955-1957</td>
</tr>
<tr>
<td>Mrs. H. Alarik Myrin</td>
<td>1957-1960</td>
</tr>
<tr>
<td>Mrs. Robert P. Liversidge</td>
<td>1960-1963</td>
</tr>
<tr>
<td>Mrs. Gilbert C. Fry</td>
<td>1963-1966</td>
</tr>
<tr>
<td>Mrs. Michael A. Foley</td>
<td>1966-1969</td>
</tr>
<tr>
<td>Mrs. Samuel M.V. Hamilton</td>
<td>1969-1972</td>
</tr>
<tr>
<td>Mrs. James P. Cavanaugh</td>
<td>1972-1975</td>
</tr>
<tr>
<td>Mrs. Samuel M. Vauclain III</td>
<td>1975-1978</td>
</tr>
<tr>
<td>Mrs. John I. Kreemer</td>
<td>1978-1981</td>
</tr>
<tr>
<td>Mrs. Ralph A. Carabasi, Jr.</td>
<td>1981</td>
</tr>
<tr>
<td>Mrs. Paul A. Bowers</td>
<td>1981-1984</td>
</tr>
<tr>
<td>Mrs. Peter A. Theodos</td>
<td>1984-1987</td>
</tr>
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RULES FOR THE GOVERNMENT
OF THE
WOMEN'S AUXILIARY
OF THE
JEFFERSON MEDICAL COLLEGE AND HOSPITAL

I. PURPOSE

The Women's Auxiliary of the Jefferson Medical College and Hospital is organized and constituted by the Board of Trustees for the purpose of promoting the welfare of the institution and assisting in the management of its various departments in such ways as from time to time may be indicated by the Trustees.

II. METHOD OF ELECTION

The number of women composing the Auxiliary shall lie within the discretion of the Chairman of the Auxiliary. They shall divide themselves by lot into three groups, each comprising one-third of the total number, which shall serve for terms of one, two, and three years respectively. They shall be nominated and elected by the Women's Auxiliary with the approval of the Board of Trustees. Vacancies occurring before the end of any term, shall be filled, for the unexpired term, in the same manner, from nominations presented by the women and approved by the Trustees at their first ensuing meeting.

III. OFFICERS

The officers shall consist of a Chairman, Vice-Chairman, and Recording Secretary, who shall be elected by the members of the Women's Auxiliary, at the first meeting following the annual election, as provided in Article II. Their duties shall be those indicated by the respective titles and usually assigned to such officers.

IV. COMMITTEES

The Chairman shall appoint annually the following standing Committees: Social Service, Hospital Committee of the Women's Auxiliary, Committee on Nurses' Home, Maternity Committee.

Each of these Committees shall hold regular meetings, at such times as they may appoint, and shall keep minutes thereof. The officers of each Committee may consist of a Chairman, Secretary and Treasurer, and Vice-Chairman. The Chairman shall also appoint such other standing or special Committees as may be necessary to carry out the purpose of the organization.

V. DUTIES OF COMMITTEES

A. The Hospital Committee of the Women's Auxiliary shall visit and inspect the Jefferson Hospital, and make such recommendations concerning the physical condition and administration thereof as in their judgment will promote its highest efficiency and the greatest comfort of its patients. They shall report their recommendations in writing to the Medical Director.

B. The Committee on Nurses' Home shall visit the Nurses' Home, and make such recommendations concerning the physical condition and administration thereof as in their
judgment will promote the best physical, intellectual, and moral well-being of the resident pupils and nurses, and maintain its highest efficiency as a teaching institution. They shall report their recommendations in writing to the Directress of Nurses.

C. The Maternity Committee, together with the Medical Director of the Maternity, shall manage the Maternity Department, and shall give it such care and supervision as to ensure its best physical condition and promote its highest efficiency. They shall be responsible for the selection and discipline of its housekeeping staff and shall purchase the supplies. They shall make such rules and regulations for the household government of the Maternity as they may deem necessary. The details of their administration shall be subject to the approval of the Hospital Committee of the Board of Trustees and all important expenditures shall be made by authority of that Committee. They shall report in writing monthly, to the Medical Director of the Maternity, who shall transmit the same to the Hospital Committee.

The Chairman of the Women's Auxiliary shall be ex-officio a member of all Committees.

VI. BILLS

All bills incurred by the Women's Auxiliary, or the proper Committee thereof, shall be approved by the Chairman of the Committee by which the same were incurred. Whereupon they shall be transmitted to the Treasurer of such Committee for payment.

VII. FUNDS

All funds collected by the Committees of the Women's Auxiliary shall remain in the custody of their respective Treasurers: excepting such funds as may be collected for the construction of a new Maternity Department. The latter shall be deposited with the Treasurer of the Hospital, to be kept in a separate fund to be known as the Maternity Building Fund of the Women's Auxiliary, which shall receive all accretions of interest therefrom. Any change of Depositary of the funds held by the Treasurer of Committees of the Women's Auxiliary shall be subject to the approval of the Treasurer of the Trustees of the Jefferson Medical College and Hospital.
ORIGINAL
BOARD OF MANAGERS

MATERNITY

Mrs. Edward P. Davis 250 S. 21st St., Philadelphia
Mrs. Edward H. Weil 212 W. Washington Sq., Philadelphia
Mrs. James B. Coryell Germantown, PA
Mrs. Norman MacLeod 2032 Walnut St., Philadelphia
Mrs. Pierce Archer Wynnewood, PA
Mrs. A.P. Baugh Chestnut Hill, PA
Mrs. Howard Bowker Haverford, PA
Mrs. W.M.L. Coplin 1529 S. Broad St., Philadelphia
Mrs. Charles E. Coxe Malvern, PA
Mrs. J. Chalmers DaCosta 2045 Walnut St., Philadelphia
Mrs. John H. Gibbon 1608 Spruce St., Philadelphia
Mrs. Samuel Goodman, Jr. Chestnut Hill, PA
Mrs. William E. Goodman, Jr. Chestnut Hill, PA
Mrs. D.L. Hebard Chestnut Hill, PA
Mrs. George Q. Horwitz Strafford, PA
Mrs. George Huhn 16th & Walnut Sts., Philadelphia
Mrs. D. Braden Kyle 1517 Walnut St., Philadelphia
Mrs. Malcolm MacLeod St. Davids, PA
Mrs. Charles R. Pancoast 408 W. Price St., Germantown, PA
Mrs. Percy J. Remington 1928 Rittenhouse Sq., Philadelphia
Mrs. James S. Rogers Haverford, PA
Mrs. S. MacCuen Smith 218 W. Cheltenham Ave., Germantown, PA
Mrs. Thomas B. Wanamaker S.W. 19th St. & Rittenhouse Sq., Philadelphia
Mrs. Barclay Warburton Wynrnt, PA
Mrs. Wm. Fielding Willcox Darling, Delaware Co., PA
Mrs. J. Bolton Winpenny 1432 N. Broad St., Philadelphia

Honorary Members
Mrs. Luther S. Bent
Mrs. H.C. Cheney Bartol

Overbrook, PA
Cheney, Delaware Co., PA

ORIGINAL
AUXILIARY COMMITTEE

Mrs. Daniel Baugh 16th and Locust Sts., Philadelphia
Mrs. Charles J. Cohen 334 S. 21st St., Philadelphia
Mrs. J.C. DaCosta, Jr. 1022 Spruce St., Philadelphia
Mrs. J.M. Fisher 222 S. 15th St., Philadelphia
Mrs. E.E. Graham 1713 Spruce St., Philadelphia
Mrs.H.F. Hansell 1528 Walnut St., Philadelphia
Mrs. H.A. Hare 1801 Spruce St., Philadelphia
Mrs. W. Joseph Hearn 1120 Walnut St., Philadelphia
c/o Levering Jones, Esq., Land Title Bldg.
Mrs. Katherine R. Jones 2208 St. James Place, Philadelphia
Mrs. L.S Landreth 1616 Spruce St., Philadelphia
Mrs. J. Torrence Rugh 1611 Spruce St., Philadelphia
Mrs. H. Augustus Wilson 125 S. 22nd St., Philadelphia
Mrs. G.W. Boyd 2302 Delancey St., Philadelphia
Mrs. Charles Heath Bannard 1834 Spruce St., Philadelphia
Mrs. E.K. Price
...Board of Trustees... 1897

Of Jefferson College and Hospital.

Simon Gratz, President.
Simon Gratz, Secretary.
Edward H. Weil, Treasurer.

Hon. William Potter,

Simon Gratz,
Hon. Michael Arnold,
Sutherland M. Prevost,
Col. Edward deV. Morrill,
Hon. William Potter.

Joseph deF. Junkin,
Louis C. Vanuxem,
Hon. Sam'l. Gustine Thompson,
Louis A. Biddle,
William H. Newbold,
Charles Herband,
Daniel Baugh,
William M. Singerly,
James P. Townsend,

Managers of Jefferson Maternity... 1897

President, Mrs. E. D. Gillespie, 250 S. 21st St
Vice President, Mrs. Edward H. Weil, 1720 Pine St.
Secretary, Mrs. Edward P. Davis, 250 S. 21st St.
Treasurer, Mrs. Chas. J. Cohen, 334 S. 21st St.

Mrs. Price Archer
Mrs. C. Cheynel Bartol,
Mrs. Alexander W. Biddle,
Mrs. Singherly Balch.
Mrs. Harrison K. Caner,
Mrs. Francis X. Dekum.
Mrs. Joseph N. DuBarry, Jr.

Mrs. Walter R. Furness,
Mrs. E. E. Graham.
Mrs. Hobart Amory Hare,
Mrs. Robert Emmett Hare,
Mrs. James W. Holland,
Mrs. Howard Forde Hansell,
Mrs. Robert Koons.

Mrs. James R. Ludlow,
Mrs. E. R. Montgomery,
Mrs. Joseph S. Nepp,
Mrs. F. Percy Smith,
Mrs. Edward Wain.
Mrs. William Fielding Willcox,
Mrs. T. B. Wannamaker,
Mrs. J. Bolton Wippeny.

Honorary Member—Mrs. Luther S. Bent.
Maternity Facility at 224 West Washington Square established in 1894 for patient care and student instruction
The Early Years - 1892-1930

Early writings by various authors recording the early days of Jefferson Medical College mention a Board of Lady Managers in 1892. The idea for this organization was presented by Dr. Jacob DaCosta in 1890. This group was active until 1897 under the leadership of Mrs. E. D. Gillespie who died in 1901. Mrs. Edward P. Davis followed Mrs. Gillespie as Chairman. Mrs. E. E. Montgomery was Secretary, and Mrs. Edward Weil was Treasurer. This Board of seventeen members met weekly in the Maternity Home. The ninth annual report contains interesting facts and figures. The front page requested donations to support the Board’s work as follows: "$15 will pay a large part of the expenses of a poor woman for her confinement, $10 will care for a weak infant for one month, $300 will endow a bed for one year, and $1,500 will endow a bed in perpetuity."

Two pages list donors and their gifts, a sampling of which follows: 1 barrel of potatoes from Dr. J. Chalmers DaCosta, 6 children’s dresses from Dr. Edward P. Davis, turkey and beef from the Reading Terminal, 12 boxes of gelatin, cornstarch, and cocoa "from a friend." It was a time of barter, too. Chairs, infant clothing, fish, rice, oats, and flour came to the larder. The budget of this group for the year ending 1901 reads as follows:

**Receipts**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual personal contributors</td>
<td>$1,250.00</td>
</tr>
<tr>
<td>Board paid by patients</td>
<td>687.00</td>
</tr>
<tr>
<td>Charity Ball allocation</td>
<td>2,800.00</td>
</tr>
<tr>
<td>Fees from a musicale</td>
<td>876.00</td>
</tr>
<tr>
<td>Sale of baby clothing</td>
<td>1.50</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$5,614.50</strong></td>
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**Expenses**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Not detailed</td>
<td>$3,374.89</td>
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**Other Expenses Mostly by Medical College for Maternity**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Rent</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>Fuel</td>
<td>201.45</td>
</tr>
<tr>
<td>Gas</td>
<td>269.00</td>
</tr>
<tr>
<td>Nurses’s Salaries</td>
<td>424.00</td>
</tr>
<tr>
<td>Medical Supplies</td>
<td>350.41</td>
</tr>
<tr>
<td>Printing &amp; Car Fare</td>
<td>10.16</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,255.02</strong></td>
</tr>
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</table>
The 1894 annual report of the Medical College states that the Board of Lady Managers furnished a suitable house on Washington Square to maternity patients, food, part of the salary for the Head Nurse, and domestic services. They began with 74 patients and supplied two nurses for instruction in obstetrical care. The Trustees supplied fuel, light, medical needs, and some nurses. Food was ordered under the supervision of the doctor in charge, and it cost $7.07 per month to feed each patient, the nurses, and servants. The daily cost of living for each patient was figured at 26 1/4 cents. There was no limit on time allowed in the hospital for maternity care. In 1895, there were 172 births and 19 infant deaths.

### Receipts for 1895

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Annual personal subscriptions</td>
<td>$2,854.15</td>
</tr>
<tr>
<td>A children’s operetta</td>
<td>300.00</td>
</tr>
<tr>
<td>A Japanese tea party</td>
<td>165.00</td>
</tr>
<tr>
<td>Board paid by patients</td>
<td>262.00</td>
</tr>
<tr>
<td>Interest</td>
<td>28.63</td>
</tr>
<tr>
<td>Cash for a table returned to Wanamaker’s</td>
<td>6.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,615.78</strong></td>
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</table>

### Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Rent</td>
<td>$999.98</td>
</tr>
<tr>
<td>Head Nurse</td>
<td>300.00</td>
</tr>
<tr>
<td>Housekeeping &amp; wages</td>
<td>1,726.36</td>
</tr>
<tr>
<td>Furnishings</td>
<td>148.49</td>
</tr>
<tr>
<td>Telephone</td>
<td>20.20</td>
</tr>
<tr>
<td>Repairs</td>
<td>98.16</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,293.19</strong></td>
</tr>
</tbody>
</table>

This year, one nurse gave a portion of her first money earned from private duty to help meet expenses. Many patients with no means of support served in domestic capacities to compensate the Department. In 1897, 130 babies were born.

### Receipts for 1897

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Personal subscriptions</td>
<td>$200.00</td>
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<tr>
<td>Donations</td>
<td>612.60</td>
</tr>
<tr>
<td>Charity Ball allocation</td>
<td>1,305.00</td>
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<tr>
<td>Lectures</td>
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<tr>
<td>Interest from Philadelphia Trust Co.</td>
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<td>Board paid by patients</td>
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<td><strong>Total</strong></td>
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Expenses

<table>
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<tr>
<th>Item</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Housekeeping &amp; wages</td>
<td>$2,125.00</td>
</tr>
<tr>
<td>Stamps &amp; printing</td>
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<tr>
<td>Telephone</td>
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<tr>
<td>Salaries</td>
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</tr>
<tr>
<td>Furnishings</td>
<td>278.52</td>
</tr>
<tr>
<td>Repairs</td>
<td>60.22</td>
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<tr>
<td>Cook</td>
<td>42.00</td>
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<tr>
<td>Nursery Maid</td>
<td>24.00</td>
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<tr>
<td>Extra Nurse</td>
<td>$120.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$3,299.48</strong></td>
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</table>

The records of the Board of Trustees for December 1907 contain the earliest mention of a Women’s Committee for the Hospital, and they mention that the Trustees wished Mrs. Eli Kirk Price to be Chairman of this Committee, which was not to exceed 51 members. In 1908, Dean Ross V. Patterson persuaded the Trustees to establish an Auxiliary to aid the Hospital. From this early group, 3 subcommittees were to be formed with 17 members each, to serve for terms of 3 years. A third of the new women’s Auxiliary was to be elected annually for a 3-year term by the Trustees from nominations presented by Auxiliary members. Vacancies were to be filled by nominations from the Auxiliary presented to and ratified by the Trustees at their next meeting. Mrs. Edward Parker Davis was named Chairman of the Maternity Committee, and Mrs. Edward Weil was named Chairman of the Nurses’ Home. After the actual establishment of the Auxiliary in 1908 with 4 committees, Mrs. Charles E. Coxe became President, Mrs. Hobart H. Hare became Treasurer, and upon Mrs. Hare’s resignation, Mrs. Andrew Stevenson became the new Treasurer. The Auxiliary was directed to report to the Trustees, who defined the rules and regulations under which they would function.

It appears to have taken some time for this Auxiliary to organize but, in 1912, Mrs. Charles E. Coxe served as the Chairman of the Auxiliary, which was now composed of 4 major Committees. The Hospital Committee had 30 members whose goals were to maintain the attractiveness and usefulness of all parts of the institution and to aid the sick. The Maternity Committee, consisting of 24 members, proposed to work and provide for the needs of the Department, which was already 17 years old. The Nurses’ Home Committee of 12 members chose to oversee the comfort and well-being of the nurses. The Entertainment Committee of 51 members engaged in fund-raising and provided many cultural entertainments for the medical students and nurses. Mrs. John Gibbon was Treasurer of this Committee. Members of these Committees were women of social standing, their sisters and daughters, and wives of the professorial faculty of the Medical College. Women of the late 19th and early 20th centuries have been described as "social housekeepers." They gave freely of their time and means to provide charitable services of the highest order. The present-day Women’s Board is the lineal successor to this Auxiliary, whose service is documented from 1912, when the first rules of operation were printed. A copy of the Bylaws for 1925 exists.
The first names submitted by the Auxiliary to the Board of Trustees and confirmed in January 1908 were Mrs. Clarence Zantzinger, Mrs. Samuel Altemus, Mrs. Ellis Jackson, Mrs. William Disston, Mrs. A. K. McClure, Mrs. John Morris, Mrs. Charles J. Cohen, Mrs. Frances Dercum, Mrs. Virginia Hodge, Mrs. Elizabeth McCloud, and Miss Anna Magee. In the fall of 1909, the following names for election to the Auxiliary were submitted and confirmed: Mrs. Rollin N. Wilburn, Mrs. Phillipus Miller, Mrs. George H. Lea, Mrs. George W. Boyd, Mrs. David Lewis, and Miss Mary A. Brown. In 1910, Mrs. Frank G. Kennedy, Mrs. Franklin M. Wirgonan, and Mrs. James Lawson became members.

In 1911, Mrs. E. E. Montgomery contributed $500 for the erection over the emergency wards of a roof garden for pneumonia patients. It was completed in 1911 at a cost of $7,500. Additional new members this year were Mrs. Alba Johnson, Mrs. Charles Warden, Mrs. Joseph Junkin, and a Miss Meyer.

The Trustees approved a plan for organizing a Social Service Department for the Hospital. Miss Mary Pollack, former District Superintendent for the Society of Organizing Charities, became Director at a salary of $75 a month. Miss Annie Hinchman gave $500 plus $100 annually to start this Department. The new Auxiliary also gave $500 toward this project.

In 1912, the average daily census in the Hospital was 38 patients, but it soon rose to 248 patients.

In September 1912, the Trustees requested a share of the Charity Ball proceeds to maintain the roof garden. They also petitioned the Pennsylvania Legislature for $200,000 for a new maternity building. New members of the Auxiliary this year included Mrs. Nelson Purviance, Mrs. Franklin Baker, Mrs. Charles Haut, Mrs. Charles A. Schmidt, Mrs. Hollister Sturgis, Mrs. George Barnett, Mrs. E. L. Blabon, Mrs. Frank Samuels, Mrs. Thomas McCrae, Mrs. Sidney Carpenter, Mrs. A. W. Rosengarten and Miss Margaret Miller. Those resigning included Mrs. Katherine Jones, Mrs. A. K. McClure, Mrs. Norman McCloud, and Mrs. George A. Kuhn.

In December 1913, Mrs. John Longacre, Mrs. Charles Nelson, Mrs. Wendell Woodward, and Mrs. Philip B. Hawk joined the Auxiliary, and a new Hospital Committee was established. The cost of the 14-story maternity building was to be $500,000. The Hospital Committee asked the Trustees to empower the Administration to act upon nominations for the Auxiliary, and permission was granted. Each elected member of the Auxiliary was given a certificate of election. In this year, the Auxiliary relinquished all responsibility for management of the Maternity Department. Resignations this year included Mrs. A. Sidney Carpenter, Mrs. George Barnett, and Mrs. John Longacre.

The new Social Service Department received $1,106.16 from the Auxiliary in 1914, and in this year, the Administration authorized the Auxiliary to raise funds to build the solarium, to be known as the Roof Garden, on the west side of the 8th floor.

Mrs. Charles M. Lea, Chairman of the Hospital Committee, noting the great needs and activity in the wards, decided to organize a subcommittee known as the Public Wards Committee. Eighty-three percent of the patients passed through the male, female, surgical, medical, and "nervous" wards. The Hospital Committee met from October through April, exercised purchasing powers, and visited the Hospital areas and wards weekly.
In May 1916, the Trustees authorized the Departments to become separate divisions of the Auxiliary rather than subcommittees under the Hospital Committee. The Auxiliary met 4 times a year from October through April with an attendance of 6-12 people. A rummage sale this year netted $520.04 for each of the 4 major Committees. The Children’s Ward was full with 100 patients. Eleven children had no beds and slept wherever they could be tucked in. The Emergency Aid furnished 10 braces for the paralytic patients. Draperies for the private rooms were purchased by the Hospital Committee for one dollar a pair, and 12 linen slipcovers for the furniture were made by Gimbels Department Store at a cost of $3.50 each. Records for 1916 state that Mrs. Paul Crompton of the Maternity Committee was lost when the Lusitania sank at sea.

In May 1917, the Auxiliary formed an independent branch for the preparation of surgical dressings and set up a room where members worked one day a week making surgical supplies. There were 31 members, and they were allotted $540 to buy material to begin this project under the supervision of a nurse. This group also had to supply a Base Hospital Unit with dressings, bandages, and comfort bags. They requested knitters to make 158 sweaters for the drivers of Base Unit #38. Dr. Gibbon, who was operating 16 hours a day and as fast as patients were lifted off the table, spoke to the Auxiliary about the urgent need for dressings. Thus, the Auxiliary engaged in full-time Board and war work. Its funds came principally from the Charity Ball, the Horse Show, and the new Cooperative Shop in the City. Jefferson became one of the four beneficiaries of this Shop and contributed $250 for the inception of this venture. Jefferson’s share of profits for the first year amounted to $4,342.15. The Charity Ball proceeds of $2,000 and $750 from the Horse Show were the Auxiliary’s other major sources of income.

Mrs. J. Dobson Altemus (Bessie) became President of the Women’s Board in 1921 and served in this capacity for 21 years. There is no mention in the records of the reason for the change in name from Auxiliary to Women’s Board. The Board’s annual receipts in 1922 totaled $2,281.51, and its expenses were $1,630.18.

The first Committee for Chest Diseases was established in 1922, and the 3 wards at 236 Pine Street became its responsibility. Mrs. Robert E. Hare, who had been Chairman of the Hospital Committee for 7 years and President from 1910-1921, had preceded Mrs. Altemus. Mrs. Simon Gratz was Chairman of the Children’s Committee, Mrs. Edward P. Davis, Chairman of the Maternity Committee, Mrs. Alba Johnson, Chairman of the Social Service Committee, and Mrs. D. L. Hebard was Chairman of the Nurses’ Home Committee. At this time, Mrs. Hare was advised by the Trustees that the Auxiliary could set its own rules of organization. The Board was notified in March 1923 that the Trustees, through Dr. Roy Mohler, had approved the establishment of Memorial Rooms. They were not to be designated as such, but brass plates on the doors of the rooms could read "Furnished by." Each room cost $575.

The Thompson Building (Annex) opened in 1924, and Mrs. Leslie F. Mulford became Chairman of the Public Wards Committee. A Children’s Ward Committee, chaired by Mrs. Simon Gratz, was now active, and Mr. Ellis Gimbel provided a circus party for the children. Mrs. Brooke Anspach became Chairman of the Public Wards Committee and served until 1940. Messrs. Potter and Wills, Trustees, spoke to the Women’s Board about the campaign drive for a new hospital and urged their cooperation. The Women’s Board was invited to a campaign
Mrs. J. Dobson Altemus
President, 1921-1942
Honorary Chairman of the Board
luncheon at the Bellevue-Stratford Hotel where they learned that $400,000 had been raised. Forty-three members attended the luncheon, and the Women’s Board pledged $2,000.

During this year, a new Junior Committee was formed by Mrs. James Meyers. Its goal was to present dances for the nurses. They also staged bridge parties in McClellan Hall where each subscriber brought two articles for sale in the Cooperative Shop. This new Committee, of which Miss Armason Harrison was a member, also presented dances at the Bellevue-Stratford Hotel for the Officers Club, which was composed of the Army-Navy League and the Emergency Aid. Mrs. Thomas McCrae was appointed by Mrs. Altemus to enlist for membership the wives of new members of the College’s teaching staff. Mrs. Joseph Wear became Chairman of the Maternity Committee. Flowers were sent by the Board to Drs. Anspach and DaCosta, who were patients in the hospital. The allocation from the Cooperative Shop was given to the Nurses’ Home Committee, because it was the only group that had worked well all year.

The January 1925 minutes mention the first Bylaws approved by the Trustees and mention the need to enlarge the Women’s Board. At the Annual Meeting in May 1925, the name Women’s Board was officially adopted. April 1926 records show the death of Mr. J. Dobson Altemus, husband of the President, and of Mr. William Potter, a Trustee.

During the Horse Show, 1927-30, the Women’s Board operated a tea room, and its proceeds totaled $1,464. By 1930, the Board felt that the receipts from the Horse Show were inadequate when compared to the effort expended, so they cooperated only in selling 50 grandstand boxes for this event. The 1930 net profit from this effort was $2,451.18.

**1930-1940**

From 1933-39 the major funds of the Board continued to come from the Charity Ball, the Horse Show, and the Cooperative Shop. The Shop, located at 1821 Chestnut Street, was open twice a month. When the Horse Show moved to the Philadelphia Country Club in Bala Cynwyd, each Hospital beneficiary was asked to contribute $2,000 to finance the move or to drop out. The Women’s Board withdrew and, instead, purchased twenty $100 bonds at 6%. The Cooperative Shop, with 6 beneficiaries, moved to Sansom Street, where it remained until it went out of business in 1960. During this period, 700 quarts of raw milk were delivered weekly to the Children’s Ward.

Mrs. Percival Foerderer, wife of a Trustee, became a member of the Women’s Board in 1930. Some years later, she became an outstanding Chairman of the Maternity Committee, and a new prenatal clinic was established on the 3rd floor with 121 patients, the largest influx since the founding of the Department. Four senior medical students lived on Wharton Street and visited patients in their homes. A new Committee whose area of interest and responsibility would be the Curtis Clinic was formed in May 1932. By December 1932, the Alcove Shop was in operation on the 1st floor of the Thompson Building, and its proceeds were allocated to the Social Service Committee.

The Philadelphia Electric Company, by now a long-standing benefactor of the Children’s Ward, saw that every child leaving the Hospital was suitably clothed. When an emergency need for 29 baby dresses arose, the Sewing Committee made them, and the babies were dressed by
nightfall. Mrs. Foerderer expressed a wish to hold Women's Board meetings in less drab surroundings and suggested the Cushman Club, but this move was never made.

In July 1933, Prohibition was repealed, and the Charity Ball Committee anticipated that this year's event would be gay and prosperous. Records show that this was a brilliant event with music by Meyer Davis and his orchestra. It is recorded that he charged a very reasonable fee.

The Christmas baskets for the Chest Hospital's needy patients and families were readied at a cost of $2.75 each. Every basket contained a ten-pound ham, soup, beans, 2 loaves of bread, cans of syrup, cocoa, evaporated milk, cornmeal, Mother's Oats, tomatoes, onions, and macaroni.

In 1934, the Women's Board had a bad year in terms of proceeds from the Cooperative Shop. A disappointing sum of $524, or 7% of the Shop's proceeds, was allocated to Jefferson. Mrs. Robert Hooper promptly offered her home for a donation card party to raise funds. A total of $775 was raised for a net profit of $192.50.

In 1935, meetings of the Women's Board moved to the Roof Garden in the Thompson Building. In December, the Board was asked to purchase a large supply of rubber gloves for the surgeons. The Private Rooms Committee reported the need for Operating Room tables for the 14th floor, each to cost $79.50. One was purchased.

The children of Drs. Roy Mohler and Elmer Funk saved their money to give a party for the Children's Ward. Mrs. Neff Colfelt became Chairman of the Children's Ward Committee and asked the Trustees to purchase new, modern cribs in 1937. The Public Wards Committee purchased dozens of bathrobes for the patients for $133. The Maternity Committee bought a $400 resuscitation machine. Snellenberg's Department Store submitted a plan to decorate and furnish the old 5th-floor delivery room as a patients' sitting room in memory of Adeline Potter Wear who died in December 1935. Dean Patterson's home furnishings were installed in the Nurses' Home at 1012 Spruce Street in the fall.

The Emergency Aid Bazaar moved from the Penn Athletic Club to the Bellevue-Stratford, and Jefferson became a participant.

In 1938, the Public Wards Committee decided that it must enlarge its membership if the needs of the various wards were to be adequately served. An active membership limited to 35 members was established. The needs of the Men's and Women's Surgical Wards were imperative. Mrs. Foerderer and Mrs. E. E. Montgomery visited the "nervous" wards regularly and provided games for the patients. This year the Maternity Committee applied to the National Youth Administration for an assistant at Wharton Street. The Jefferson Gray Lady Unit functioned as an auxiliary to the School of Nursing, making dressings and undertaking many duties to release the trained nurses for the vital work of the institution. At this point, Miss Shoemaker, Director of the School of Nursing, asked the Women's Board to consider a Committee whose interest would be to aid the School. This Committee was to have an advisory board of doctors. Dr. Norris Vaux now asked for a larger Maternity Committee.

In 1939, the Maternity Committee sponsored a luncheon at the Ritz-Carlton Hotel to finance the organization of a Mother's Club, the purpose of which was to educate mothers in the care
Mrs. Willard M. Rice III, Founder
Jefferson's Gray Lady Unit, 1938
of babies. For this event, the Blum Store gave 40 articles of clothing for a raffle, which real-
ized $1,400.

The Cooperative Shop's profit for the first six months of this year was $169.14. The Chair-
men of the Board's Committees were made responsible for furnishing workers and donations each month. The Nurses' Home Committee was first in this rotation of service to the Shop. The records show that a Mr. Gannister, purchasing agent for Jefferson, audited the books of the Women's Board for 1939. As a memorial to Dr. Harvey Righter, the Women's Board established the custom of providing roses for the nurses' graduation ceremony. Each graduate received a red rose, and a rose arch was continued until the three-year Diploma Program was phased out in June 1982.

1940-1950

The decade of 1940-50 saw new efforts to enlarge the Women's Board, now numbering 117 women, and to get involved with bettering conditions in the Hospital. Dr. Bruce Nye was now the Medical Director. It was also a time of gearing up for World War II.

The Jefferson Gray Lady Unit, founded by Mrs. Willard M. Rice III, was now the largest unit in the United States, and it was producing 200,000 dressings a year. In April 1940, the Chest Hospital needed 24 bedside tables at a cost of $400. As there were insufficient funds in the Board treasury, Mrs. J. Howard Pew advised that "Mr. Gannister be permitted to look at the Board's estimate for the tables as he was able to buy at a discount." That year, the Board's receipts were $671.15, and expenses totaled $90.52. Dr. Vaux recommended to Dr. Nye that a night nurse be on duty in the Nursery, and the Board of Nurse Examiners mandated 8-hour duty for the students.

In 1941, theater parties at Alden Park Manor began, and the first one netted $500. Jefferson participated in a Head Dress Ball, which netted $1,050. Records of December 1941 show that Le Mont Tremblant Head Dress Ball was held on November 22, 1941. A letter to Dr. Bruce Nye, Medical Director, stated that the proceeds of $287.55 were to be dispersed to the Maternity Committee and the Wharton Street Dispensary.

Mrs. Willard M. Rice III, now Chairman of the Public Wards Committee, aggressively sought the installation of running water in the wards. Records of this Committee report that Mrs. Altemus, who was a political activist, went to Harrisburg to seek funds to aid Jefferson in the care of poor patients. She was successful in obtaining an allocation of $60,000 a year. The Public Wards Committee purchased needed medicine cabinets, and the Trustees paid for the plumbing, which cost $800 for the new water facilities.

The year 1941 saw the establishment of a new House Committee, and the Curtis Clinic Com-
mitee was organized in February. The dining room for kitchen workers was painted, and new linoleum floors were laid with funds from the Board. Dr. Hayward Harwick became the new Medical Director and informed Mrs. H. Alarik Myrin, Chairman of the Curtis Clinic Committee, of the need for 25 volunteer clerical workers in that area alone. He also asked for a water cooler. Mr. Gannister advised that $8,000 would cover urgent needs in the initial improvement of the Curtis Clinic. By March, the Hospital was making blackout preparations, and the Gray Ladies, Navy League Volunteers, and canteen workers constituted a special War Department
AMERICAN RED CROSS
Surgical
Gimbel Kits. 1942

Jefferson Gray Lady Unit
1942
Jefferson Gray Lady Unit Graduation
service. In April, the Philadelphia Food Show was established with 23 hospitals as beneficiaries, and the Women’s Board sold 2,000 tickets. Babies’ Hospital made $900, and Jefferson hoped to match this sum.

Mrs. Lewis Scheffey reported that the Alcove Shop was now self-sustaining, and the Cooperative Shop had 11 beneficiaries. The Women’s Board and the British War Relief each received $500 in proceeds from a series of plays at Alden Park Manor. Mrs. J. Parsons Schaeffer reported that Dr. Burgess Gordon needed a new Committee for the Dispensary at 3rd and Pine Streets. Mrs. Bosley Manges, Treasurer, stated the need for higher membership dues. Total Women’s Board receipts for 1941 were $7,407.32, and expenditures totaled $4,789.08.

The Social Service Committee now had 7 subcommittees, and the Junior Committee was presenting informal dances for student nurses every 4-5 weeks. The Children’s Ward was painted at a cost of $368.

Two sitting rooms in the Thompson Annex were furnished in memory of Dr. P. Brooke Bland, who died in late 1940.

When Mrs. J. Howard Pew became President in 1942, Mrs. Foerderer organized the first Finance Committee and set up new budgeting procedures. The reported total income for that year was $18,411.20 with expenses of only $5,427.87. Mrs. Pew gave a tea party to honor Mrs. Altemus for 21 years of service to the Board and to Jefferson Hospital. During her years, the Board grew from a small Committee to a strong, effective organization dedicated to the good of the Hospital. A plaque in her honor was placed in the Hospital, and she was given the honorary title, Chairman of the Board.

Mrs. P. Brooke Bland was Chairman of the 1st Phantom Valentine project, which netted $1,834.50. The project was so successful that it was continued for many years. Mrs. Bland was also revising the Bylaws and recommended that there be active, subscribing, contributing, and honorary member categories. The Bylaws also provided that nominations from the floor be recognized. For many years, there were 9 honorary members. Meetings increased from 4 to 8 a year. At this time, the first request for a report from the Women’s Board appears in the records. When the new Bylaws were approved, the elected Officers, Directors, and Chairmen of the Committees constituted the new Executive Committee. Meetings were to be held monthly on the third Tuesday.

The Maternity Committee paid $52.08 to the Medical Oxygen Company for oxygen masks and gauges and $50 to buy milk for pregnant women for 3 months. Sylvan Seal Milk Company donated 3 quarts of milk daily for one year for the same cause. This Committee was the beneficiary of the Head Dress Ball this year, receiving $1,500. Dr. William H. Perkins was the new Dean of Jefferson Medical College. Dr. Baldwin Keys asked the Board for 200 sewing kits, such as those given by the Red Cross to soldiers, for the doctors and nurses in Jefferson’s Base Unit #38. The materials cost $40, and Social Service Committee volunteers made the kits.

Dr. Bruce Nye asked the Board to furnish the hallway in the Thompson Building entrance. Miss Walker, Dietitian, could not get kitchen help because Jefferson paid $40-50 a month as wages while nearby stores paid $15-$18 per week. She asked for funds to raise workers’ salaries by $10 a month. Action on this request is not recorded. Board volunteers were already helping her in the kitchens.
Mrs. J. Howard Pew
President, 1942-1947
Mrs. Thomas Liversidge replaced Mrs. Neff Colfelt as Chairman of the Children's Ward Committee. On April 16, a Women's Board Committee toured the Hospital to assess preparations for an emergency. Windows in the halls, delivery rooms, and nurses' sitting rooms had all been painted black. Extra beds lined the halls and the nurses' sitting rooms, in case doubling up should become necessary. The shortage of nurses and of household articles was carefully noted. The motor message service had been dropped for lack of tires and gas. Mrs. Potter Wear gave the Social Service Committee a car, and the Women's Board supplied gas and repairs. The Hospital furnished the garage and insurance. On May 15, 1942, the Jefferson Unit left for camp with 34 doctors and 34 nurses.

In June 1942, annual receipts of the Board totaled $7,171.23, and expenditures were $4,497.98. A House Committee under Mrs. Bland was activated. The Maternity Department averaged 600 patients a month, and Wharton Street had 4,397 cases from June to September.

The 1942 records show that Mrs. J. Dobson Altemus and Mrs. Ruhland Rebmann were contesting the Presidency. Mrs. David M. Davis chaired a Committee to select a new President after 21 years. This report is also on file.

In November, Dr. Hamrick met with the Curtis Clinic Committee to discuss plans for furnishing and redecorating 7 rooms on the 9th floor that had previously been occupied by the Nye family. It was agreed to install a large shower, tub, and toilet for the 17 student nurses who would live there. Anderson Company did the plumbing for $750.

Dr. Vaux asked for an incubator for the Maternity Nursery, and the Board was asked to consider the purchase of gynecological instruments for the Jefferson Base Unit #38 in Cairo. The Board gave Dr. Hamrick $100 for items requested by Dr. Clifford Lull. Dr. Lull later advised Dr. Hamrick that the United States government did not favor this action, and the money was returned.

The Bellevue-Stratford Hotel donated a sofa, 2 chairs, and other items for new rooms in the Hospital. The front hallway was furnished by Mrs. Milton Hubschman and Mrs. Jesse Hubschman. A wheelchair for the Children's Ward cost $49.

The Gray Ladies gave 30,000 volunteer-hours this year, an average of 1,500 hours a month, to maintain essential services to the Hospital. The Navy League offered to provide nurse assistants to lessen the nursing shortage, but this offer was declined by Dr. Hamrick.

By early 1943, the Cadet Nurse Corps, with two classes each year, was active in hospitals. There were 26 student cadets at Jefferson. Their tuition was paid by the government. The cost to maintain each student was $254.57, and the Women's Board financed one student nurse. In February 1944, 117 cadets were living at 10th and Walnut Streets.

Mrs. Edward L. Bauer reported on her visits to nurses' homes in New York City. This resulted in the plan of the Nurses' Home Committee to study the inauguration of a modified student government in the Home. Annual receipts for the Women's Board for 1943 were $7,584.25 with expenditures of $4,434.90, which included a spinet piano for the wards at a cost of $231. The Treasurer was authorized to open and keep deposit accounts in the Real Estate Trust Company of Philadelphia.
Mrs. Percival E. Foerderer
President, 1947-1952
The condition of the wards was still unsatisfactory. There was inadequate lighting and poor ventilation. The floors were dingy, and ice water was carried on litters to patients and clinics.

The House Committee had 2 volunteers daily to help Miss Walker sort linen, tidy rooms, keep the drug department neat, and give aid wherever needed. The staff nurses appealed to the Women's Board to enlist their support for 8-hour duty, but Mrs. Pew declined to be involved in this matter. Wharton Street Clinic had 1,365 deliveries and treated 3,517 patients during the year. In May 1944, annual receipts for the Women's Board were shown to be $18,711.20, and expenditures, which included 8 fans installed in the public wards and telephones for the doctors, totaled $5,727.87.

Mrs. J. Parsons Schaeffer became Chairman of the Chest Committee, and Mrs. Alba Johnson of the Social Service Committee died. The Board furnished an apartment for Miss Hopkins, Director of Nurses, and the Gynecology Ward was renovated at a cost of $1,382.20. Miss Ruth Jackson, Director of the School of Nursing, raised standards at Jefferson so that the School could be accredited by the National League for Nursing Education.

In 1945, the 109-member Women's Board was still meeting in the Roof Garden. It requested money from the Community Fund so that a benefit would not be needed. This request was apparently not granted, and a bridge party was held at Snellenberg's Department Store to help raise the $2,000 that Mrs. Pew said the Board must raise annually to meet its obligations. In May, Mrs. Pew was re-elected President. Total receipts for the year were $19,804.43 with expenditures of $12,158.85. In the fall, the Cadet Nurse Corps was discontinued. In December, 6 members of the Bronchosopic Committee raised $5,000 by selling advertisements for the Charity Ball Program—the largest sum ever.

The Maternity Committee purchased 6 bassinets and pads, 2 waste receptacles, 1 linen hamper, 1 metal cabinet, 2 anaesthetists' tables, 1 instrument sterilizer, 1 portable light, 2 obstetrical tables, 1 dressing cart, and 1 instrument pressure stabilizer for $2,249.70. The Public Wards Committee bought 100 bed lamps and 24 bedside tables for $566. The Nurses' Home received a full tea service, and the practice of holding monthly teas for the students was begun.

Mrs. Percival E. Foerderer, wife of a Trustee, became President of the Women's Board in 1947, and the first membership lists appear in the records for that year. Mrs. Foerderer was considered a financial wizard, a superb organizer, and an able and innovative leader. She was untiring in her dedication to Jefferson and was responsible for giving the Women's Board a voice with the Board of Trustees by seeking the establishment of the Joint Hospital Conference to further a closer working relationship between the Board and the College. The remarks made by the former Mrs. Thomas B. K. Ringe (Mrs. Daniel Rhoads) on the occasion of the presentation of Mrs. Foerderer's portrait to the Foerderer Pavilion are in the records. Mrs. J. Dobson Altemus died in her apartment at the Bellevue-Stratford Hotel in April 1947. A resolution by the Women's Board was sent to her family and is also in the records. In September, Mrs. Foerderer proposed that wives of the Trustees become members of the Executive Committee with full privileges for membership on the Women's Board. She also ruled that each Committee was to have a Co-chairman. She requested that the Trustees subscribe a page in the Charity Ball Program to match a subscription by the Women's Board.
Mrs. Thomas James succeeded Mrs. Willard M. Rice III as Director of the Gray Ladies, and Miss Katherine Childs became the new Director of Nurses. Linoleum floors in the Men’s Nervous Wards, Men’s Eye Wards, and a Special Ward were laid for $962. In November 1947, the Finance Committee recommended that 5% of the annual receipts from any source be put into the Board’s general fund—the balance of which was then $43.

Two fund-raisers were held in early 1948—a bridge party in McClellan Hall sponsored by the Junior Committee, which raised $607.65 and a May Tea and Fashion Show at “Listopada,” residence of Mr. and Mrs. James Butt. The Nurses’ Home Committee established the Altemus memorial prize of $25 to be awarded annually at the School of Nursing graduation.

Mrs. Schaeffer reported that the Pine Street unit was closed, and the new unit was called the Barton Clinic. There were 40 patients in the Barton Memorial Division (the old Broad Street Hospital), and Dr. Burgess Gordon asked the Committee to furnish rugs and pictures for the patients’ rooms. The furniture for the Barton lobby cost the Committee $560.50. At the end of the year, Mrs. Edward L. Bauer appeared on radio station WIBG to talk about Jefferson. Receipts for the year totaled $15,726.34, and expenditures were $7,720.65.

In 1948, two Board members were inspecting the Hospital with Miss Childs each month. Five private rooms on Star Floor were refurbished for $1,794.25, and new bedspreads for these rooms cost $17.50.

The February 1949 records report the establishment of a new organization, the Pennsylvania Association of Hospital Auxiliaries (PAHA), under the aegis of the Pennsylvania Hospital Association. Mrs. Foerderer was empowered to use her judgment regarding membership for the Women’s Board. In 1950, Mrs. Pew was delegated to attend the first meeting of the Philadelphia region of this Association, which met in the Bellevue-Stratford Hotel. In January 1951, the Board paid its first membership dues of $2.00. The silver anniversary of PAHA was marked by the publication of its history written by Robert G. Crist of the Hospital Association of Pennsylvania and records that Jefferson Hospital was a member of the Philadelphia region since its inception.

Mrs. Rebmann asked the Board to appoint a permanent Chairman for the Charity Ball. Mrs. Brandon Barringer was appointed. The Charity Ball Committee consisted of the Chairman of each of the Board’s Committees. The cost of an advertisement for the Charity Ball Program was increased from $12.50 to $20. Mrs. Rebmann also recommended at this time that the Board sponsor one large party annually and that all Committees work for it in a unified effort.

The Public Wards Committee purchased a new light-signal system, 3 Wangenstein, and blower fans. Nine nurses’ desks for the wards cost $1,196.40, and 6 smocks for volunteers in the Cooperative Shop cost $29.70. September 1949 marked the opening of the new maternity pavilion, which contained private rooms, semi-private rooms, and nurseries. Receipts of the Women’s Board for this year totaled $15,684.76, and expenditures totaled $8,391.36.

1950-1960

In the decade of 1950-60, the Women’s Board had 261 members and 7 honorary members. Mrs. Foerderer was re-elected President. The School of Nursing received a temporary certificate of accreditation, which was framed and displayed in the Alcove. Miss Childs asked the
Miss Marian A. Hayes, left, 
Mrs. Thomas James, and Mrs. Clarence Dustin 
Directors, Gray Lady Unit
Board to grant scholarships of at least $1,000 to aid students through their first year in training. The Nurses’ Home Committee granted 6 scholarships. The need was great owing to economic conditions in the upstate Pennsylvania mining area from which many students came. Eight hundred dollars was given to assist 8 students.

The Maternity Department now had 38 beds on ward floors. Dr. Thaddeus L. Montgomery was Division Director, and 1,600 babies were born--170 of whom were premature. It was the first year of the baby photo project for the Maternity Committee.

The Public Wards Committee had grown to 27 members and was serving the needs of 250 patients on the second-, third-, and fourth-floor wards, and it purchased 200 bedside tables and desks for the wards at $1,196.40. The Easter candy distributions to patients began in 1951.

The Private Rooms Committee was responsible for the rooms on 6 floors in the Thompson Building plus 42 additional rooms, all of which had been renovated by 1951. A plaque to honor Mrs. Altemus was installed on the 9th floor. In January 1951, a copy of the resolution by the Women’s Board on the death of Mrs. J. Chalmers DaCosta, a Board founder, was sent to her family.

The Curtis Clinic Committee purchased parallel bars for the Physiotherapy Department and a Strycker frame bed for $300. Women’s Board receipts for 1951 were $12,863.78, and expenditures totaled $6,535.82. Mrs. Thomas B. K. Ringe became President in May 1952. She was the daughter of Dr. Joseph Brick, Professor of Proctology, and the niece of Dr. J. Chalmers DaCosta. She first visited Jefferson at age 5 with her father. Before her election, she served 10 years as Secretary to the Women’s Board. During her term, the Joint Hospital Conference was established in 1952 with the President of the Women’s Board as a member. Planning for a new Hospital pavilion began in March, and Mrs. Joseph Eastwick was appointed Chairman of the New Building Committee. Vincent Kling, architect, and 4 Board members visited New York furniture houses, the lobby of the Lever Building, and Mt. Sinai and Bellevue Hospitals to gather ideas for the new Hospital.

Mrs. Willard M. Rice III retired as Chairman of the Public Wards Committee in 1953 after 15 years and was made an honorary member. Ward visiting, instituted 5 years previously by Mrs. Rice, was continuing on a twice weekly basis. The Committee ruled that 35 active members should constitute the Public Wards Committee. By then, cherry red uniforms, mandated by the American Hospital Association, were being worn by members on duty for Hospital visiting and cart services.

The Junior Committee, with Miss Armason Harrison as Chairman, functioned under the Nurses’ Home Committee and was active at the Cooperative Shop. The Nurses’ Home Committee established an endowment of $10,000 for the School of Nursing. This year marked the entry of Jefferson as a participant in the Christmas Bazaar sponsored by the Emergency Aid of Pennsylvania. The Maternity Committee operated the Board’s booth and netted $1,210. From the sale of Jefferson glasses, the Barton Committee gave $100 to the Alumni Association from its Nurses’ Fund to provide nursing care to needy alumni physicians.

The Finance Committee under Mrs. Tristram Colket increased the annual dues of the Women’s Board. The Cooperative Shop had its best year in 32 years, netting $38,200, of which
Mrs. Thomas B. K. Ringe
President, 1952-1955
Miss Virginia Metzger
Director, Gray Lady Unit, 1953
Tea for Jefferson Gray Lady Unit
"Iron Lung" purchased by the Barton Committee, 1955
Jefferson received $2,302.50. Annual Women’s Board receipts were $11,427.16, and expenditures totaled $4,539.10.

Mrs. Thomas James, Director of the Gray Ladies for 5 1/2 years, retired, and Miss Virginia Metzger assumed the position of Director. Mrs. Calvin Rankin, Mrs. Clarence Dustin, and Mrs. Rudolph Colella had preceded Mrs. James as Directors of the Gray Lady Unit.

In 1954, a new ruling in regard to Charity Ball proceeds was established. The chief beneficiary in a given year was to get half of the total amount (minus costs), and the remaining Committees were to receive pro-rata amounts of the balance.

A new Projects Committee was organized with Mrs. P. Brooke Bland as first Chairman. The Trustees purchased a piano for entertaining the Ward patients. Annual Board receipts were $14,237.56 and expenditures $6,589.40. The Foerderer Pavilion, which cost $7.5 million, opened in 1954. A Trustee Board Room was installed on the 14th floor.

Mrs. Norman F. Russell, wife of a Trustee, was elected President in May 1955. The House Committee developed plans for a Meditation Room in the Hospital. A flag donated by the Gray Ladies and flowers donated by the Women’s Board, along with Mrs. Foerderer’s Bible, were placed in this room at its dedication in December 1956. Records this year contain the last mention of the Junior Committee, but no information about the dissolution of this group appears.

Mrs. Calvin Rankin became Chairman of the Public Wards Committee in 1955. She reported that a new building for ward patients was planned for the future and, therefore, the Hospital would not spend a projected $500,000 to remodel the present quarters. Mrs. Ruhland Rebmann of the Social Service Committee discussed the growing need for a Hospital Volunteer Director to coordinate workers and various volunteers in the Hospital. Six other city hospitals already had a Director, including Pennsylvania and Philadelphia General Hospitals. Many Board members felt each Committee should control its own volunteers and questioned the salary needed.

In this year, $10,880, proceeds from the previous Charity Ball, were allocated to 15 different Committees. Funds were credited to the Committees but managed by the Administration, who ruled that the Committees might spend the amounts credited to them and send the bills to Dr. Hamrick for payment.

Mrs. P. Brooke Bland alerted the Board that the Bylaws had not been changed since 1942. She asked members to consider whether the President should be elected for a two-year term with possible re-election for an additional year, or for a three-year term without eligibility for re-election. The Board was now paying $100 in dues annually to the American Hospital Association. There were now 34 volunteer members from the Public Wards Committee on the cart service, 32 workers from Barton and 48 from Social Service. The Barton Committee purchased an iron lung for $1,789.39 and a ventilator for anaesthetized patients for $517.25. Additional needs for 50 window screens, 2 toasters, 12 bathrobes, 11 pairs of curtains, and a television set for Barton patients were supplied.

Mrs. Norman Reeves became Chairman of the House Committee. A new volunteer group, organized by Dr. Charles McKann, functioned in the Children’s Ward to teach and entertain the children. Later in the year, Dr. Edward Bauer appealed to the Board for volunteers to help to feed sick children 6 days a week.
The Curtis Clinic Committee, no longer a subcommittee of the Hospital Committee, received a grant of $10,000 from the Pew Memorial Foundation for the Receiving and Accident Rooms. Annual receipts for the Women’s Board were $16,949.27 with expenditures of $5,714.90.

The year 1956 began on a sad note with the death of Mrs. James T. Haviland, a longtime devoted member of the Board. Mrs. Kauffman moved that the Board give $500 to the School of Nursing Endowment Fund as a memorial. This fund later grew to $19,500 and was known as the Marjorie B. Haviland Fund.

Three hundred copies of the new Bylaws were printed at a cost of $78. The Maternity Committee established a sustaining membership, and all wives of the staff doctors were invited to join. They were not required to give service. The Activities Committee was established this year, and the series of dinner dances known as "Salute to Spring" began. The first event netted $400. Miss Marian Hayes was appointed Director of the Gray Lady Unit, and Mrs. Thomas B. K. Ringe’s name was submitted for the Gimbel Award. Dr. Hamrick asked the Curtis Clinic Committee to furnish an apartment for 20 interns with a snack bar and a recreation room on the 5th floor of the Curtis Building.

Mrs. Russell, re-elected President, asked Mr. Daly, an official of Horn and Hardart, for help in finding a manager for the Alcove. In March 1956, the Nominating Committee proposed that the President be elected for a 2-year term, which could be followed by a 1-year term for a maximum service of 3 years. The Nominating Committee was to be selected by the President in December of an election year. This Committee was to be composed of 4 members from the Executive Committee and 3 members from the General Board. The Nominating Committee also proposed that Committee members who resign from individual Committees may remain on the General Board as contributing members. The Junior Committee was deleted from the Bylaws.

Mrs. Russell ruled that in the matter of hiring a Volunteer Director, the decision should be based on what was best for the Hospital, not on a particular Committee’s wish. The polled Committees who favored a Volunteer Director were the Children’s Ward, Social Service, and Maternity Committees, with the Public Wards Committee voting in the negative. Mrs. Simpson, Director of Volunteers at Philadelphia General Hospital, met with the Board to discuss salary, duties, and the advantages for the Hospital in having a Volunteer Director. She explained that if each volunteer-hour is valued at $1.00, and the Hospital has people giving 50,000 hours, it meant that $50,000 per year had been saved by the Hospital.

The Barton Committee built and equipped a new kitchen. The Trustees authorized the construction of a new Nurses’ Residence at 11th and Walnut Streets in early 1957. The Pew Fund and the Longwood Foundation had given $800,000, and the Pew family pledged an additional $200,000 if Jefferson would raise an equal amount by March 1. The Board appointed Mrs. Paul Havens as its Building Fund Chairman to raise $50,000. The total amount collected was $76,000, and all pledges were to be paid by January 1958. At this time, there were 94 students in the School, but 35 withdrew because they wished to live where there was a more suitable nurses’ residence. Parents disliked the poor housing on Spruce Street and the character of the neighborhood. Mr. Thomas B. K. Ringe and Dr. Hamrick died this year. Annual Board receipts were $14,692.49, and expenditures totaled $8,818.72.
Mrs. H. Alarik Myrin
President, 1957-1960
In May 1957, Mrs. H. Alarik Myrin became President, and Dr. Ellsworth Browneller was director of the Hospital. Dr. William Sodeman was the new Dean succeeding Dr. George Bennett who died suddenly. Mrs. Myrin secured an Oldsmobile for $3,000 on which she hoped the Board would realize $10,000 by selling chances. The net profit from this raffle was $11,414. Admiral James Kauffman, President of Jefferson, requested that the profits be donated to the Building Fund for the new Nurses' Residence. Three thousand dollars of accumulated funds from the Alcove was donated for the new Residence.

The Public Wards Committee purchased 12 dozen bathrobes for $500, 6 dressing carts for $543, 2 television sets for $331.90, 10 rockers for $228.75, and they had television sets repaired for $150. They also installed showers and tubs on the 2nd and 3rd floors for $797.13. The total expenditure was $2,718.36.

The Children's Ward Committee staged a baseball party at Connie Mack Stadium, which netted $650. Dr. Hans Keitel, Director of Pediatrics, gave a party for the nurses and doctors in the Pediatric Division to celebrate the new improvements. The Maternity Committee gave Dr. Keitel $1,500 for air conditioning in the nurseries. The Emergency Aid Christmas Booth profits to Maternity amounted to $2,852.17, which was given to Dr. Thaddeus Montgomery for cancer research. Annual Board receipts were $14,692.49 with expenditures totaling $8,218.72.

Mrs. A. Balfour Brehman was the Board's 1958 nominee for the Gimbel Award for her work with the blind.

Mrs. Myrin announced that for a small fee the Board minutes would be kept in the Liberty Real Estate Bank and Trust Company's vaults. Access to these was granted to the President and Secretary of the Women's Board. The new Bylaws stated that Executive Committee meetings would be confined to dealing with new business, problems, and any unfinished business. Written reports would be read at the General Board meetings only.

Mrs. Rankin was interviewing applicants, but she was finding it difficult to fill the position of Volunteer Director because of the proposed salary of $3,600. Administration agreed to pay half of the salary, and the Women's Board assumed responsibility for the remaining half, of which the Social Service Committee would pay half and the Board would pay the balance. Miss Agatha Rapp was hired in the spring as the Volunteer Director.

The City of Philadelphia contracted with the Barton Division for 20 beds for tubercular patients, necessitating a changeover of the entire 4th floor into wards. The Board's annual receipts for 1958 were $17,930.28 with expenditures of $5,590.66.

Mr. William W. Bodine, Jr. became President of Jefferson in 1959. Dr. Browneller, at his first meeting of the year with the Women's Board, commended Board members and Committees "who project the feminine genius for creating a homelike atmosphere in the Hospital which in its way is as important as medical science." This year, the Public Wards Committee instituted the theater parties held at the Playhouse in the Park. The 1959 net profit was $1,700. These successful ventures ran for many years until they were abandoned because of the poor quality of the performances.

The Maternity Committee operating the Christmas Booth at the Emergency Aid Bazaar realized $3,336.16, which was again given to Dr. Thaddeus Montgomery for research.
The Women’s Board purchased a hyperthermia unit for the operating room for $1,500, 33 wheelchairs for the Hospital for $3,000 ($89 each), and had under consideration an Intensive Care Unit to cost $10,000. It contributed $4,008.38 to the Nurses’ Home Building Fund. Records of 1959 show the assignments and numbers of inspecting groups in the Hospital on a regular basis. In January 1959, Admiral Kauffman advised the Women’s Board that all monies belonging to Committees could be kept in individual accounts and that each Committee should elect a Treasurer, who would report annually to the Board’s Treasurer on the amounts available. This information would then be furnished to his office by December 1.

The question of a permanent Chairman for the Charity Ball Program arose again, and Mrs. Brandon Barringer was reappointed.

A silver tea service was purchased by the Board for use at student teas.

Nineteen members of the Barton Committee made 5,000 dressings for the Barton Operating Room in one day. They purchased 2 laboratory carts, 2 air compressors, and a dictaphone for $551. Operation of the Alcove was returned to the Social Service Committee with Mrs. Elmer Funk as Manager. The Board was urged to stage a large fund-raising event annually in addition to the various activities of the 17 Committees. The Board endorsed this policy, and members were urged to investigate and present suitable ideas for a large event.

Mrs. Frederick Schmidt, Finance Chairman, reported a declining membership and recommended that interested Committee members be invited for membership on the General Board.

Mrs. Foerderer asked that a representative be sent to meetings of the Philadelphia region of the Pennsylvania Hospital Auxiliaries Association (PAHA), and Mrs. Pew was reappointed to this position.

By the end of this decade, one glimpses some loss of vigor in volunteer activity. Recruitment was difficult, because of a population shift to the suburbs. Increased parking fees and changes in Hospital policies did not find acceptance among volunteers accustomed to doing things in old, familiar ways.

The annual receipts of the Women’s Board were $28,215.30, and expenditures totaled $20,630.71.

1960-1970

The decade of the sixties mirrors the major Hospital policy changes and the dramatic new developments for the Women’s Board that had appeared at the end of the previous decade. At the beginning of 1960, the Board once again endorsed one large annual fund-raising event in addition to the individual efforts of its 17 Committees. Administration was now submitting annually lengthy lists of Hospital needs, from which each Committee selected what it wished to purchase.

In October 1960, the Women’s Board sent a letter to the Cooperative Shop about withdrawing from participation. A major decision by the Board was to establish its own Thrift Shop in Ardmore. This had been under consideration for some time and was encouraged by Mr. Bodine. The Barton Committee announced that the Barton Division would move into the Main Building in the spring of 1961. The Activities Committee was asked by Administration to provide
Mrs. Robert P. Liversidge
President, 1960-1963
Mr. William W. Bodine, Jr., President of Jefferson, left
Mrs. H. Alarik Myrin, and Mrs. Robert P. Liversidge

Presentation of Jefferson Service Award
to Mrs. Myrin, 1960
programs of entertainment for interns and residents and, at this point, it severed its association with the Nurses’ Home Committee.

The Annual Meeting for May 1960 was held for the first time in the Nurses’ Home, which had been renamed the James Martin Nurses’ Residence. At this meeting, Mrs. Robert Liveridge was elected President for 2 years, since the nominating ballot still showed the 2-year term in effect. Mrs. Myrin was made an Honorary President of the Women’s Board and was given a citation by Mr. Bodine. In her final year, the Board’s income had increased by more than $2,000. Mrs. Rankin announced that a governing board for the new Thrift Shop was organized and that Miss Thelma Reed was hired as Manager at a salary of $50 per week. Funds from the Board were transferred to First Pennsylvania Bank to start the new Shop. May 1960 income for the Women’s Board was $42,000, and expenditures totaled $38,125.85 plus $70,000 of accumulated funds spent as directed by Administration.

In January, Mr. Bodine met with the Women’s Board regarding the status of Jefferson and discussed the expansion plans for the new decade. He emphasized the Hospital’s desperate financial situation and pointed out that in the opinion of the legal counsel, Mr. Warren Brock, the Women’s Board could no longer stockpile funds in various savings accounts as had been the custom. This opinion was confirmed by the Joint Hospital Conference. Mr. Bodine made an urgent request for funds to renovate Hospital rooms. The Children’s Ward Committee responded that it was saving its assets of $7,000 toward a goal of $30,000, in order to obtain matching funds for the renovation of the 5th floor children’s area. Since the Children’s Committee does not engage in fund-raising, the request for help in the renovation project was refused. At this time, 94 shares of Sun Oil stock were donated to the Women’s Board.

In the fall, the Social Service Committee reported great difficulty in securing an assistant for the Director of Social Service, Miss May Judkins. Administration was unable to furnish a salary, so the Committee provided the $5,400 salary for the coming year. In November 1960, the Gray Lady Unit was deactivated.

The Rooms Committee urgently needed $13,160 for the renovation work and asked for $5,530 from the Board. They were granted $2,000 and were to receive the proceeds of that year’s Phantom Valentine subscription. In December, Mr. Bodine met with the Executive Committee regarding the accumulated assets of the various Committees, and the lengthy legal opinion rendered by Mr. Brock was discussed. He pointed out that the Board’s financial activities were contrary to policies of the federal government as indicated in the IRS Code and that all solicited funds belong to the Jefferson Corporation. Also discussed were more effective means for aiding the Hospital and its patients. The Controllers submitted a form explaining the formula for the division and distribution of the assets of the Women’s Board.

The Board’s Thrift Shop formally opened in Ardmore on January 30, 1961 in a building that Mrs. Rankin had rented for $185 a month. She was cited by Mr. Bodine for her personal accomplishments in establishing the Shop. She stated that monthly expenses would run to $450 and that it was necessary to generate $25 daily to cover expenses alone. In its first month of operation, the proceeds were $1,151.48. Every customer was given a bright new penny with her purchase and, accordingly, the Shop was named the Pennywise Thrift Shop. By spring, the Women’s Board was considering a second major project, a fair, suggested and encouraged by
Mrs. Calvin Rankin, founder of the Pennywise Thrift Shop, and Miss Thelma Reed, first Manager, 1961
Mr. Bodine. It was to be a project of the entire Board, and it was hoped that it would raise $25,000 annually. In this period, the Administration alerted the Board to the growing Hospital deficit and to the fact that it might have to discontinue free care and close the School of Nursing. A petition was sent to the Pennsylvania Legislature asking full reimbursement for indigent care.

The Maternity Committee purchased 3 labor beds for $9,391 and a recovery stretcher and an electric high-low bed for $1,690. The Bronchoscopic Committee purchased 4 IPBP machines, 4 electric beds, a water cooler, and 15 laundry carts for $9,929. The Social Service Committee spent $12,000 for Department renovations and asked to spend $4,000 more. Twelve private rooms on 9, 11, 12, and Star floors in the Pavilion were redecorated for the first time since 1954 with funds from the Women's Board and a gift from the Foerderer Foundation. The House Committee found a seamstress to make draperies for patients' rooms at $2.00 a pair. Mrs. Michael Foley supervised the redecoration of the Library used for Board meetings at an estimated cost of $139,000. Fifty stacking chairs for $238.60 and a rug for $480 were purchased. The Nurses’ Home Committee contributed $3,000 for student loans and scholarships. These expenditures reveal the Board's effort to deplete the accumulated funds and to meet some pressing needs. Income this year was low because there were no funds from the Cooperative Shop. Ten Committees lent $1,000 each to begin the Intensive Care Unit, which cost $30,000 and was paid for by the Women's Board. Board receipts for May 1961 were $3,340.51, and expenses totaled $2,051.98.

In the fall, the Anaesthesia Department made an urgent request for a new resuscitation machine in the Intensive Care Unit and a new gas machine and ventilator for use in the Pediatric Surgery. The present machines were 15 years old and defective. Cost for these new items was $3,800.

Rules for the operation of the new Pennywise Thrift Shop were read at the October meeting. In November, the Board received $3,500 as its first share of the Shop's profits. The Public Wards Committee accepted the 14th floor Psychiatric Unit as its responsibility in January 1962. With the advent of Medicare, there were no longer any wards in the Hospital, so the Public Wards Committee changed its name to the Martha Jefferson Department. Records show that the Board's Committees became "Departments" at various times. In February, Dr. Browneller resigned and went to Geisinger Hospital in Danville, Pennsylvania. The Barton Division was now on the second floor of the Hospital. In April 1962, Mrs. William Sodeman, first President of the new Faculty Wives Club, was voted a member of the Executive Committee, and it was agreed that succeeding Presidents of the Faculty Wives Club would be represented on the Women’s Board.

The first luncheon for Pennywise Thrift Shop volunteers was held in May at the Philadelphia Country Club where it was reported that the first year's profits were $6,168.08. A need for a larger Shop was already evident, and Mrs. Myrin was to search for a more suitable location.

The Alcove Shop’s profit for 1962 was $10,103.24. In 1963, membership on the Women’s Board stood at 241 members. Mrs. Gilbert Fry was the new President and Mr. Maurice Coffee the new Hospital Director.
Mrs. Gilbert C. Fry
President, 1963-1966
The summer of 1964 saw the advent of the Equal Rights Amendment. At a meeting in the Ocean City home of Mrs. George Rincliffe, a new project, the Old Market Fair, was launched by Mrs. Michael A. Foley. The School of Nursing was accredited for six more years. This year saw the completion of the Building Fund Campaign with Mrs. Foley as Chairman. One hundred ninety-six members, an 80% participation, raised $266,831 for the Campaign. The final total amounted to $280,000, and Mrs. Foley received the Jefferson Service Award for her leadership.

The Emergency Aid Christmas Bazaar was postponed because of the assassination of President John F. Kennedy. The year 1964 ended on a sad note with the death of Mrs. J. Howard Pew, a dedicated worker for Jefferson. Mrs. Natalie Hubschman was given a citation for her work on the year’s Charity Ball, which raised a record $18,391.

Mr. Coffee alerted the Board to the severe shortage of nurses, who received a salary of $340 a month. Special efforts were made to recruit in the Scranton area, and Mrs. Daniel Rhoads, who was visiting in the Philippines, recruited there.

Mr. William W. Bodine, Jr., President of Jefferson, requested that the Board’s fiscal year end on June 30th in conformity with Hospital policy.

In January 1965, the Rooms and House Committees merged, and the Children’s Committee ran the Emergency Aid Christmas Booth. On March 30, Mrs. Herbert Luscombe and Mrs. Paul A. Bowers instituted Doctors’ Day at Jefferson. Mrs. Baldwin Keyes in the previous year had asked the Board to observe this national event authorized by Congress. The Board purchased 300 red carnations for 12 cents each, and a Committee presented them to physicians at the Hospital’s entrances.

On May 1, 1965, the first Old Market Fair was held in Society Hill at Head House Square on a permit granted by the City. Mrs. Foley was Chairman. Some workers wore colonial costumes. Each Committee had lent $200 for supplies and booth construction. The expenses for this event were borne by a mutual capital fund. Each Committee chose the kind of booth it wanted to operate, and they all worked in a unified effort for the funds to modernize and expand an existing Department. Booth specialties and working capital for each booth had been established. The Children’s Committee wanted 7 booths for amusements, and the Public Wards Committee elected to run the food bar. The Faculty Wives Club operated an old-books booth. Total start-up expenses were $7,100. This event grossed $11,036.29 with a profit of $7,632. Additional donations brought the final net profit to $10,089. These funds were allocated to upgrade the 5 nurseries of the Maternity Department as mandated by the City Health Department.

In the fall, Mrs. Foerderer announced that she had been informed by Administration that there was no further need for the Hospital Committee and that Board members could no longer inspect Hospital areas without permission as had been the custom. A letter expressing the Board’s extreme dissatisfaction with this new policy was sent to Mr. William W. Bodine, Jr. In compliance, however, the Board disbanded the Hospital Committee, and the $2,500 in its treasury, plus a gift of $5,000 from the Curtis Clinic Committee, was used to pay for the Star Floor Pavilion renovations. The first significant event in 1966 was a February meeting between Mrs. Robert Liversidge and Mr. Bodine regarding inspections of Hospital maintenance, in which the Board had shown such interest and for which it had allocated so much money. A com-
Philadelphia history is revived in the colonial dresses worn by Mrs. Michael A. Foley, of Center City, president, Women's Board of Jefferson Medical College Hospital, and Mrs. Samuel M. V. Hamilton, 3d, of Wayne, chairman of the Old Market Fair to be sponsored by the board Saturday, May 6 at historic Head House. Mrs. Foley shows one of the books donated for sale at the Fair.
"Dolls and Dollars" for the Old Market Fair, 1966

Mrs. John Dowling, left, Mrs. Horace Williams, and Mrs. Paul A. Bowers
promise was reached whereby each Committee would send two members to visit each month. At this time, Mr. Bodine announced that he was resigning from Jefferson.

In March, three Board members, Mrs. John Dowling, Mrs. Horace Williams, and Mrs. Paul A. Bowers, appeared on a television show, "Dolls and Dollars," to advertise the approaching Fair. Twenty-five Board members were in the audience for this quiz show, which netted $5,358, which again was allocated to the Nurseries Project. At the Annual Meeting in May, Mr. Bodine outlined plans for the new Jefferson Hall, later to be called Alumni Hall, opening in the summer of 1967. Mr. James Large, Trustee, detailed the great strides made by Mr. Bodine in the 7 years he was in office. He also spoke of the major goals for the 8 years leading to the Sesquicentennial of Jefferson Medical College in 1974. They included construction of an Emergency Department to cost more than $1 million dollars. A silver bowl was presented as a retirement gift from the Board to Mr. Bodine. Dr. Peter Herbut was named the new President of Jefferson.

The Pennywise Thrift Shop profits were growing steadily, and the Shop grossed $27,143.55 for the year ending June 1965. The Shop contributed $4,500 to the Board for Hospital projects.

In the fall, Mrs. Clarence Dustin, Projects Chairman, reported that there were two new stores in the area, B. Altman in St. Davids, and John Wanamaker in King of Prussia. John Wanamaker offered a Jefferson Day, and Saks Fifth Avenue offered a fashion show. The Jefferson Day was declined because the Board felt it could not muster the 200 workers needed for such an event.

In May 1966, Mrs. Michael A. Foley became President of the Women's Board.

Mr. Coffee resigned in 1967, and Dr. Francis J. Sweeney, Jr. became Hospital Director. This period marked the advent of Medicare and the end of ward care for patients. The 4th and 6th floors of the old Main Hospital had been condemned, and their rebuilding was of highest priority. It would be the first renovation in those areas in more than 60 years. Mrs. Bowers and a committee from the Martha Jefferson Department conducted a thorough inspection of the ward floors and reported to the Women's Board. A copy of this report was sent to Dr. Herbut, and the Administration responded by approving long overdue improvements in all areas used for patient care. Renovation costs were set at $94,000 plus more than $40,000 for decorating. The Martha Jefferson Department pledged $10,000. The Board voted to undertake the refurbishing of the 6th floor at a cost not to exceed $40,000. A new 55-bed unit was developed for which the daily rate was $28. By October, the patient load had decreased from 82,000 to 45,000 patients.

Mrs. Bowers was appointed Jefferson's representative to the Pennsylvania Association of Hospital Auxiliaries and served for 11 years in this capacity. She was also the Health Careers Program Chairman and instituted the first Health Careers Day, which was held in McClellan Hall to acquaint secondary and private school students with the unlimited opportunities in the health field. It was a local effort to alleviate health manpower shortages everywhere. As Chairman of the Pennsylvania Health Careers Program, Mrs. Bowers was influential in getting Governor William W. Scranton to declare November as Health Careers Month in Pennsylvania. The proclamation was later renewed by Governor Raymond P. Shafer.

Mrs. Gustave Amsterdam was Chairman for the 1968 Old Market Fair and secured a Plymouth automobile for a raffle. A patron's letter was established with a mailing list of $4,000
Mrs. Michael A. Foley
President, 1966-1969
Mrs. Paul A. Bowers, Director, Pennsylvania Health Careers Program, left, Governor of Pennsylvania, William W. Scranton, William R. Graffius, and Mrs. Kenneth Brickley

Governor Scranton signs proclamation designating November as Health Careers Month in Pennsylvania, 1965
Mrs. Leopold Potkonski, left, Mrs. Robert Wise
Mrs. Rolla Dunkle, and Mrs. Thomas James

Playhouse in the Park Committee, 1968
Mrs. Samuel M. V. Hamilton
President, 1969-1972
Mrs. Clarence Dustin, left, Mr. Henry Bunting
and Mrs. Horace Williams
names. The Phantom Valentine event was eliminated at this time. In April, a cocktail party and fashion show at Nan Duskin's was instituted as a pre-Fair event.

The tenth and last Playhouse in the Park production, sponsored by the Martha Jefferson Department, netted $1,167.53. By the end of 1968, the mortgage on the Pennywise Shop was paid in full and the Shop was now owned by the Women's Board.

All profits except monies needed for operating costs accrued to the Women's Board. In March 1968, a mortgage-burning party was held, and the ashes were saved for the cornerstone of a building that might be built in the future. By now, most of the volunteers in the Shop were not members of the Board.

In the spring, the Board pledged $200,000 to be paid over a period of two years to renovate the 4th floor as requested by the Trustees.

The Activities Department auctioned furniture donated by W. J. Sloan and Company in New York. The auction was arranged by Mr. Amsterdam. The Old Market Fair netted $36,478.36 with expenses of $7,892. The annual receipts for the Women's Board for May 1968 were $14,687.04, and expenses totaled $11,744.85.

During the summer, the Pennywise Thrift Shop purchased the Pep Boys' Store next door for $40,000. Plaques honoring the Women's Board were installed on the 4th and 6th floors of the Hospital. Early in 1969, Mrs. William W. Bodine, Jr. was appointed Chairman of the Fair. Mrs. John Hodges had 19 costumes ready to be worn at the Fair. In March, the Board contributed $50 to send a member of Jefferson's Women's Auxiliary Student American Medical Association as a delegate to the national convention in Chicago. Mrs. Dustin recommended that all past Presidents of the Board serve as an advisory council, and the recommendation was unanimously passed.

Mrs. Samuel M. V. Hamilton was installed as President in May 1969. A citation by the Administration was bestowed on Mrs. Foley. Mrs. Horace Williams resigned after 15 years as Treasurer. The Fair earned $24,231.17. Annual receipts for the Women's Board were $23,175.25, and expenses totaled $20,319.06.

In December 1969, the Children's Committee became the Children's Department under the Chairmanship of Mrs. Sherman Eger. Mrs. Susan B. Bland died, and her daughter donated to the Board 30 unframed paintings by her mother to be used in decorating Hospital areas.

1970-1980

By 1970, the Women's Board had 9 active Departments, and meetings were being held in the Thompson Auditorium. Plans to fund a helipad atop the Foerderer Pavilion were underway. Mrs. Hamilton was Chairman of the 1971 Fair, and proceeds of $10,660.70 from this event were given to the Heliport Project.

The Martha Jefferson Department donated $3,500 to furnish the Family Therapy Unit at the Community Health Center at 12th and Walnut Streets. A plaque to honor a longtime member of this Department, Mrs. Lillian James, was installed in this new unit.

Six thousand invitations for the March 1971 Eakins Exhibition and reception were mailed. The Pennsylvania Association of Hospital Auxiliaries specifically requested a member of
Jefferson’s Heliport,
 funded by the Women’s Board, 1971
Mrs. Frederick Schmidt, left, Mrs. Theodore S. Fetter, Jr., Mrs. Thomas J. Mangan, Mrs. Samuel M. V. Hamilton, Mrs. Vincent P. McDevitt and Mrs. Frank J. Fogarty

Dedication of the Jefferson Heliport, 1971
Jefferson’s Women’s Board to serve as Treasurer for this organization. Mrs. Benjamin Haskell volunteered and was elected in 1971.

The net profit of the Pennywise Thrift Shop for 1970-71 was $35,030. The gift of the Women’s Board to the Hospital was $157,904.44. Of this total, the Shop contributed $30,133. In September 1971, Miss Mabel Prevost, Administrative Liaison to the Women’s Board, citing austerity in all Hospital areas, announced that the Health Careers Program begun in 1967 would be dropped. The Hospital cart service, administered by the Martha Jefferson Department, was in serious difficulty because of a shortage of volunteers, and it was turned over to the Volunteer Department for management. This Department also took over the Board’s office space.

On October 19, 1971, the heliport was dedicated. It was funded for $85,000 by the Women’s Board. For the occasion, Dr. Sweeney obtained a stamp collector’s item, a postcard especially postmarked, stamped, and delivered by helicopter on the first official landing. It was the first rooftop hospital helipad in Philadelphia.

Mrs. Rankin and Mrs. Myrin were honored at the Pennywise Shop’s luncheon for its volunteers in November. Shortly thereafter, Mrs. Myrin died. An unrestricted gift of $2,500 in memory of Mrs. Myrin was donated to the Hospital. The ten-year profit of the Shop now stood at $147,000. During this period, a Rembrandt print was sold at the Shop for $600.

The 18th “Salute to Spring” Dinner Dance, sponsored by the Activities Department, was held in the new Philadelphia County Medical Society building on Spring Garden Street.

In January 1972, the Board of Trustees was solicited for funds to buy a car for the Fair. Three checks totaling $100 were received. The Charity Ball expenses increased by $6,000 this year owing to the first debutante presentations, which resulted in smaller allocations to the participating hospitals. A restored portrait of Clara Melville, former Director of Nursing, was hung in the Nurses’ Residence lounge. The Curtis Clinic Department was studying the feasibility of continuing after the death of Mrs. Myrin earlier that year and agreed, on advice of the Administration, to continue for one year with Mrs. Robert Liversidge at the helm. At this time, there was $21,844.19 in the Department treasury. The Maternity Department purchased 2 isolettes for $3,142 and a cardiac monitor for $2,500. They also donated $2,000 for the transport of high-risk babies by helicopter to Jefferson for people unable to pay this cost.

For the current year, the Administration submitted the following projects:

Renovation of Intensive Care Nurseries - $125,000

Renovation of rooms on 12th floor Thompson - $2,500 per room

Dialysis Training Unit - $15,000

Intermediate Care Unit - $50,000

Burn Unit - $1,200,000

The Women’s Board elected to fund the Dialysis Unit and to donate available funds to the Intensive Care Unit Nurseries.

In May 1972, Mrs. James P. Cavanaugh was elected President, and she reinstated the Projects Committee with Mrs. Ralph Carabasi as Chairman. By November, plans for the first Jefferson
Mrs. James P. Cavanaugh
President, 1972-1975
Jewel Party were underway with Mrs. James Meyers as Chairman. A beautiful brooch was donated by David Webb of New York.

In February 1973, Mrs. Bowers presented a workshop on career recruitment for the Pennsylvania Association of Hospital Auxiliaries at Presbyterian Hospital. She had previously presented a seminar for the Association at its annual state conference at Pennsylvania State University.

Curtis House Department furnished the public rooms in the Edison Building for $10,000 as a memorial to Mrs. Myrin.

Mrs. Samuel M. Vauclain III became Chairman of the Pennywise Thrift Shop in May 1973, and in August the new, enlarged Shop occupied its quarters and those of the Pep Boys’ Store, which the Shop had purchased. Many more volunteers were needed, but the response was poor. Only 55 people were available to cover various blocks of time, and theft was becoming a problem.

In 1973, a Jefferson student nurse won the scholarship initiated by Mrs. Bowers and funded through the generosity of the American Legion’s Helen Fairchild Nurses’ Post #412. In this year, there were 3 male student nurses in Jefferson’s freshman class.

The Women’s Board was informed in October that its quota for the Sesquicentennial Campaign was $100,000. In November, Mrs. Betty Trowbridge, Charity Ball Chairman, presented to the Board a cogent, detailed accounting of the declining proceeds of this program since 1965. She recommended a further serious study of the Board’s participation. No action was taken on this report, and the report itself is missing from the records.

In December 1973, the Martha Jefferson Department contributed $7,500 to the Ophthalmology Department to cover the cost of a Zeiss slit lamp for stereophotography needed for treatment of 3-4,000 patients yearly. A controversy arose over the presentation of this gift, and Dr. Thomas Duane resolved the matter by sending to the Administration a letter clearly confirming the Department’s pressing need for this item. At the December meeting, Mr. Michael Bradley, Associate Hospital Director for Financial Affairs, offered free auditing of the Board’s and the individual Departments’ books. He also offered to provide an annual overview of the Board’s financial resources. At this time, house tours in Society Hill to aid the Fair were established by the Martha Jefferson Department.

The Pennywise Shop received an $11,000 donation in January 1974, which was used to install a new furnace, purchase awnings, and repair the roof. At the January General Meeting, Mr. Bodine explained the campaign drive, the chief goal of which was a new clinical teaching facility to cost $65 million dollars. Mr. Edwin Taylor, Hospital Director, and Mr. Bradley met with the Women’s Board again to explain new auditing procedures and to inform the Board that IRS rulings mandated that the Board’s funds must be spent in the year they were raised.

In March 1974, Mrs. J. Lee Everett, new Chairman of the Curtis Clinic Department, proposed that the Board give up participation in the Charity Ball. Miss Prevost stated that a letter announcing the Board’s continuing participation had already been sent to the Charity Ball Committee. Mrs. Cavanaugh reminded the Board that the decision regarding participation is made
Mrs. Samuel M. Vauclain III, left,
Mrs. Benjamin F. Haskell, Mrs. J. Lee Everett,
Mrs. John I. Kreemer, and Mrs. Peter A. Theodos

Committee to Sell Chances
Old Market Fair, 1972
by the Trustees and the Administration, not by the Women's Board. The Martha Jefferson Department was holding 50 advertisements for the Charity Ball Program.

An appeal from the Philadelphia County Medical Society for funds to underwrite a party for incoming freshmen medical students was denied. Mrs. Cavanaugh ordered a revision of the Bylaws and, in October, the Martha Jefferson Department relinquished the cart service to the Volunteer Department. At this time, the School of Nursing Offices moved to the Health Sciences Center, and supervision of the Nurses' Residence was turned over to the University Housing Authority. Meetings of the Board were now held in the Foerderer Pavilion Board Room. The Martha Jefferson Department undertook to organize a citywide sculpture tour with guides from the Art Museum, which was well subscribed. Luncheon after the tour was held at Alden Park Manor. The Board's proposed projects for the year were as follows:

- Acute Respiratory Care Unit (for 6 beds in Barton) - $207,000
- High-risk Delivery Unit - $59,000
- Equipment for ICU Nurseries - $71,000
- Renovation of 11th Floor Thompson

The Board elected to provide the monitoring unit for the Barton Division at a cost of $75,000. Each Department was now given the privilege of making nonbinding choices about what it wished to support. The Hospital asked for Christmas decorations, and $125 was contributed for these. The Tonner Estate and Sugar Loaf were suggested as sites for the Second Jefferson Jewel Party.

Mrs. Helen Lavine, a Martha Jefferson Department member, sent Dr. Herbut a contribution of $5,000 to be used in the Hospital where needed. Mrs. Hamilton suggested it be applied to the Campaign Fund.

In January 1975, the Whirly Girls, an international group of women pilots, arrived to present to the Women's Board the Judy Short Award for the establishment of the heliport. Mrs. Vauclain announced that a gift of $14,550 to the Pennywise Shop would be used for improvements in the Shop. In February, the Board was saddened by the death of Mrs. Rankin, founder of the Pennywise Shop, and a memorial fund was established at the Shop. The Board voted that the 1976 Old Market Fair would represent its participation in Philadelphia's Bicentennial celebration. The Chew House was under renovation, and the Board was offered the project of staffing the house 8 hours daily for 5 months, for which it would receive half of an estimated $100-150,000 from tourist fees. This offer was declined because of inability to provide the necessary people.

The Sesquicentennial Campaign ended in May 1975 with $83,038 in funds received from a 29% participation by members of the Women's Board. Mrs. Samuel M. Vauclain III was installed as President at the annual May meeting. The Administration submitted the following projects for 1975-76:

- Acute Psychiatric Unit Renovations
- Renovation, 11th Floor Thompson
- New Autoclave

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Mrs. Samuel M. Vauclain III
President, 1975-1978
The Board elected to fund the new autoclave for $55,000 and to provide funds for the Psychiatric Unit as available. In December, the first dinner for 52 Jefferson people attending the Charity Ball was held at the Sheraton Hotel. Mrs. Carabasi was Dinner Chairman, and the Board received 90% of all dinner ticket monies, which totaled $2,187.50. Mr. Taylor reported that a new Hospital with 411 beds was to be built in the next 36-39 months.

In January 1976, the Martha Jefferson Department commissioned a painting in honor of Mrs. Rankin, to be executed by Mrs. Paul J. Poinnard and hung in the 14th floor Thompson Psychiatric Unit. It was dedicated on May 24, 1976.

Mr. Samuel M. Vauclain III became Treasurer of the Pennywise Shop in February 1976, and Mr. Oliver Robbins was elected to handle the consignment bookkeeping and monthly statements. Seventy-five volunteers attended the Pennywise Shop Volunteer Luncheon on March 31 at the Merion Cricket Club. Dr. Herbut spoke briefly at this luncheon and died suddenly later that afternoon.

The Administration requested that the Women's Board contribute money for emergency medical care for visitors to Philadelphia's Bicentennial celebration. In April 1976, the Board donated $6,400. The net profit of the 1976 Fair was $29,584.44, and the Nan Duskin Cocktail and Fashion Show event was now 10 years old. The 1976-77 projects as submitted by Administration were:

- Renovation of the Psychiatric Unit
- Refurbishing the Foerderer Lobby
- Minor current needs - $48,865

The 1977 Jefferson Jewel was purchased from A. H. Hadley Company for $1,000. It was a diamond bracelet watch valued at $3,000. A total of 350 chances were sold for $8,720.

Some new fund-raising events marked this year. Bailey, Banks & Biddle hosted a benefit party for the Women's Board. Community Clothes Charity selected Jefferson as its beneficiary and a pre-event for the Emergency Aid Booth was a luncheon and art exhibition at Cobblestone Restaurant. The Pennywise Shop conducted its first house sale, which netted $30,000, and reported that its profits had increased by 40% in ten years. Lit Brothers' Department Store offered to have a Jefferson Day and decorated the Emergency Aid Christmas Booth at the Bazaar, which was now operated on rotation by the Board's Departments.

A rotation schedule for Chairmanship of the Fair became operational this year. For the first time, the Board was apprised, at the October Executive Board meeting, of the costs of the Fair to the Administration by the two men who were in charge of arrangements. Dr. Lewis J. Bluemle, new University President, who assumed office in August, was introduced. Dr. Bluemle informed the Board that the state legislature had vetoed a $750,000 appropriation for Jefferson and, thus, the funds provided by the Board now counted as hard dollars in terms of dependability.

The 1977-78 projects were for Emergency Room needs at $12,365 and capital needs by Departments at $94,215. A plaque honoring the Board for its efforts in the renovation of the Foerderer lobby was placed in this lobby. The New Hospital was dedicated on June 9 after graduation of the medical students. City officials were present.
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Mrs. John Kreemer was installed as President in May 1978. In this year, the Bylaws Committee became a Standing Committee. The Jewel Party was scheduled to be held in May 1979 at the home of Dr. and Mrs. Lewis Bluemle for the first time.

The Board projects for 1978-79 were:
- Refurbish Pediatric Unit - $16,500
- 66 Monitors for Acute Care Unit - $12,500 each
- Christmas Decorations for New Building - $2,429
Mrs. John I. Kreemer
President, 1978-1981
The Board voted to underwrite the Pediatric Unit refurbishment and the Christmas decorations for $144,000. In March, the House Committee, which had requested a merger several times, merged with the Curtis Clinic Department.

The Pennywise Shop hosted a luncheon for 75 volunteers in Jefferson Hall and toured this facility and the New Hospital. A check for $45,000 was presented to the Women's Board.

Miss Prevost brought to the attention of the Executive Committee a list of furnishings needed for a new office for the Women's Board. The Board purchased the furnishings for $2,045. In the fall, Dr. Sweeney discussed with the Board the establishment of a Health Education Committee for presenting education on health matters to the community surrounding Jefferson. He emphasized in-patient education by means of the Hospital's closed circuit television. The Community Clothes Charity netted $14,500 for Jefferson, and the Fair grossed $13,260.34.

In the fall of 1978, Strawbridge & Clothier sponsored a preview party of the Rockefeller Collection exhibited in the store. They offered to donate to the Board $1,000 for every $10,000 in sales that evening. This event netted $5,690.50. First discussions regarding discontinuing the Fair began this fall because of widespread dissatisfaction among members. With 18 members present, a vote was taken, which resulted in 3 votes to continue the Fair and 7 votes to discontinue it. However, the Fair was held with Mrs. J. Lee Everett as Chairman for 1980, and the Administration promised fuller support for this all-University event.

The "Hello Hospital" Program, in cooperation with the Board of Education, began in selected Philadelphia schools and met with overwhelming response.

The final Student Nurses' Tea, sponsored by the Board, was held on December 6, 1978. The Diploma Program in Nursing was to be phased out in 1982.

In the spring of 1979, work began on the Charity Ball Program, which would celebrate Jefferson's 100th year of participation. Mrs. Kreemer stated that the Trustees would like to show their appreciation of the Board's efforts by sponsoring a party in their honor. No action on this matter is recorded. Gimbel Brothers offered to sponsor a Jefferson Day, which would require 200 volunteers. Dr. Bluemle urged this project so that the funds realized could be used as a base for buying art for Jefferson to relieve the sterility in all areas. It was declined for inability to mobilize the volunteer workers.

The Activities Department announced that they would not take rotation for the Fair or Charity Ball but would support an alternative to the Fair. The 2-day Fair grossed $20,218.70.

1980-1987

In the fall of 1980, the Women's Board was the recipient of the University's highest award, the Cornerstone award, bestowed at the President's Club Dinner at the Franklin Institute. It now hangs in the Board's Office.

Women's Board projects for 1980-81 were:

- A New Hospital Family Waiting Area outside the Operating Room - $20,000
- New Hospital Intensive Care Unit Waiting Room - $50,000
- Emergency Room Intermediate Care Waiting Room - $1,000
Miss Doris E. Bowman, left, Miss Mabel C. Prevost, Mrs. Edward Bauer, and Mrs. Thomas Mangan

Student Nurses’ Tea
Lewis W. Bluemle, Jr., M.D. and Mrs. John I. Kreemer

Presentation of Cornerstone Award to the Women’s Board
President’s Club Dinner, 1980
Advanced Cardiac Life Support Equipment - $3,500

A motorized wheelchair was purchased, and other projects for a total of $84,500 were underwritten. The Administration also requested the Board to furnish equipment for the proposed Day Care Center, but this was rejected in favor of giving $35,000 to the Blood Donor Center. Five thousand dollars was requested by a member of the Jefferson Women's Auxiliary to the Student American Medical Association to fund the Day Care Center.

The Executive Committee heard a suggestion by members to open a branch of the Pennywise Shop in New Jersey. The Governing Board of the Shop subsequently vetoed this.

Chances for the Jefferson Jewel were raised to $50 each, and a diamond and sapphire brooch valued at $4,850 was selected.

The School of Nursing Department was renamed the Burt-Melville Department in April 1980.

Plans to renew the Nan Duskin Fashion Show in 1981 were formulated. Tickets at $100 each included the cocktail party, the fashion show, and supper at La Panetiere. The first patron letter for this event was mailed, and the event was a sellout.

Mrs. Ralph A. Carabasi was elected by ballot as the 16th President at the Annual Meeting in May 1981. When she resigned in August, Mrs. Bowers, First Vice-President, assumed the Presidency in accordance with the by-laws. Immediate plans for a new fund-raising project, a dinner dance in the Queen's Lounge aboard the QE2, were formulated. They were abandoned, however, when Cunard set the cost per person at $100. A second plan for using one of the Tall Ships, due in Philadelphia in June, for the dinner dance, was also canceled because the ship could not allocate sufficient space. However, plans for a first dinner dance at the new Hershey Hotel developed, and it was held in March, 1982 with 350 people subscribing. It grossed $56,680 with a net profit of nearly $36,000. Proceeds of the 1981 Fair with its supporting events were $50,000. The 1982 Fair would have a Century IV theme as Jefferson's participation in this citywide celebration.

Intensive attention was given to streamlining and making more efficient the day-to-day operation of the Women's Board, and consistent effort was made to follow good management practices and to function within the requirements of the regulatory agencies. The President initiated for the membership the Board's first newsletter and produced for Directions a mini-history of the Board. A meeting of the Executive Committee and the Auditing Department was held to standardize procedures for financial accounting in line with University policies.

Projects for 1981-82 voted by the Board were as follows:

- Heart-Lung Machine - $30,000
- Dialysis Machines - $18,000
- 1 Transcutaneous PO2 Monitor - $13,000
- Wheels Program - $35,000
- 1 Fenwal Blood Processor - $35,000
- 3 Isolettes - $10,500
- Television sets for NICU - $12,000
Mrs. Ralph A. Carabasi, Jr.
President, 1981
Mrs. Paul A. Bowers
President, 1981-1984
Mr. and Mrs. Gustave Amsterdam
"Magic Moments I" 1982
A total of $152,300 was given to the Hospital in 1981.

In November, the Women’s Board hosted a luncheon for the Women’s Board of the Wills Eye Hospital. On this occasion, Dr. Bluemle spoke about the new Eakins Gallery in Alumni Hall.

The Children’s Department asked permission to establish a golf tournament at Gulph Mills in the summer of 1982 to benefit the Board and Jefferson. Permission was granted.

A policy was established for authorizing reimbursement of expenses incurred by designated representatives attending obligatory meetings and conventions. A volunteer coordinator was appointed to ease the staff problem in the Pennywise Shop. There were only 12 regular volunteers, who had worked since the Shop opened. A letter was sent to the membership alerting them to the extreme need for volunteers and to their obligation in this matter.

1982 saw the clamorous defeat of the Equal Rights Amendment. It saw also the final graduation ceremony of Jefferson’s Diploma School of Nursing in June and the closing of the school in July.

The first "Magic Moments" Dinner Dance, held March 19, 1982, was a rousing success. This new event was not a pre-Fair fund-raiser. It was the first collaborative venture between the Board and the Trustees. Anti-Fair sentiment was rising, and the Departments on the rotation schedule refused to assume responsibility for the Fair. Their attempts to find substitutes failed. The Barton Department took charge of what was to be the last Fair, held in May 1983. It was discontinued after 19 years because of increasing costs and decreasing proceeds. To offset about $15,000 in revenue loss from the patron letters and the sales of chances, a Tom Foolery Party was held at the Philadelphia College of Art. This netted $4,682, and the Pennywise Shop netted $700 from clothing donated at this party.

The 1982-83 projects voted by the Board were:

1. Mobile Donor Chair - $24,700
2. Isolettes - $38,500
3. Apnea Monitors - $4,000
4. Neo-natal Monitors - $31,400

For the Pennywise Shop it was a time of litigation with the township over the significant loss of parking space when the new Police Department Headquarters was built. Only 13 public parking spaces had been allocated with a resultant loss of customers and revenue for the Shop. Jefferson’s legal division and the township satisfactorily resolved the problem.

The Burt-Melville Department announced in the fall of 1982 that they would no longer participate in the Charity Ball Program. When the Martha Jefferson Department also voted to withdraw, the Board once again considered the question of dropping the Program. A special meeting of the Projects Committee was called to make a decision. The Program was removed from the rotating schedule, and the Maternity Department volunteered to run Jefferson’s participation for 1983 and 1984 with optional participation by the other committees. Sixty young people from the Charity Ball Committee visited Jefferson prior to the Ball and heard Dr. John Ditunno speak in the Rehabilitation Department after luncheon in the University Board Room.
Mrs. Roberta Pew-Bandy gave the Women’s Board a gift of 708 shares of Sun Oil stock. The book value was $22,000, and the money was used to purchase draperies for the renovated patients’ rooms in the Foerderer Pavilion.

Mrs. David Carroll was the Board’s 1982 nominee for the Gimbel Award.

In the continuing dilemma of accountability for the Board’s funds, a special meeting was called in January 1983 to hear the recommendations of the University Auditing Department for improving the Board’s financial records and reporting practices. Many questions were aired, and a second meeting with all Department Chairman and Treasurers was scheduled. The Auditing Department furnished each Department with a detailed Treasurer’s Journal and explained the need for accurate accounting if the Board was to ward off an IRS audit.

The fall Nan Duskin and La Panetiere party raised $16,616.20. $1,071 was realized as the Board’s percentage of sales at Nan Duskin’s.

In February 1983, the Burt-Melville Department undertook the Emergency Aid Christmas Bazaar Booth as its project, removing it from the Board’s rotation schedule.

The Activities Department notified the Board in April 1983 that it was disbanding after 74 years of service to the Board and Hospital. It was the second oldest Department, dating to 1909. Four of its members were recruited for the general membership, and $6,930 in its Treasury was sent to the Women’s Board. At this point, the question of disbanding the Children’s Department, which had not been functioning for more than a decade, arose. The Executive Committee authorized a letter to be sent to each member of this group soliciting their interest in Jefferson. When no replies were received by a cut-off date, the Administration advised the Board to send another letter of intent to settle the longstanding financial problems involved. At this time, the Maternity Department offered to accept the obligations and responsibilities of the Children’s Department.

In April 1983, Mrs. Norman Hayes gave the Women’s Board a gift of $5,000 to be used specifically in the Rehabilitation Unit. At the Annual Meeting in May, the President announced that no Chairman for the Fair was available, and the Administration was so notified. Proceeds from the Charity Ball had decreased by 50%, but the Board contributed $236,000 to the Hospital and earned $19,000 more than in 1982.

In October, the Administration hosted a luncheon to celebrate the Pennywise Shop’s contribution of $1,000,000 to the Hospital. Seventy-one volunteers attended and saw Mr. Frederick W. Ballard, Esq., Chairman of the Board of Trustees, unveil a bronze commemorative plaque. It was to be installed in the Shop.

The President asked the Administration to place in a suitable area of the Hospital a plaque listing all the Presidents of the Women’s Board since 1908. It was installed in the Atrium of the New Hospital outside the entrance to the Board’s office.

A Day Care Center located on 10th Street opened in December 1983. At this time, the President proposed educational orientations by the various Hospital Departments to give Board members a better understanding of the Departments’ workings and of the pressing needs for the funds that the Board had been providing over the years.
The Pennywise Thrift Shop in Ardmore
Francis J. Sweeney, Jr., M.D., left
Mrs. Samuel M. Vauclain III, Mr. Frederick
W. Ballard, Esq., Lewis W. Bluemle, Jr., M.D.
and Mrs. Paul A. Bowers

Celebrating the $1 million milestone in
donations made by the Pennywise Thrift Shop,
October 1983

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A gift of $35,000 was received by the Board from the sale of old X-ray films, and this was allocated to the current projects disbursements to the Hospital. The Maternity Department netted $6,423.20 from its operation of the Charity Ball Program and reported that in the last 6 years it had given $98,000 to the Hospital. In February 1984, the Barton Department instituted a Phantom Fair fund-raiser, which netted $4,150.

The 1983-84 projects voted by the Board were:
13 Dialysis Machines - $58,000
4 Adult Ventilators - $13,000 each
4 Infant Respirators - $16,000
ICU Nursery - $26,400

The Women’s Board accepted the merger of the Children’s Department with the Maternity Department in April 1984, and all members of the now-defunct Department were invited to membership on the General Board. This reduced the composition of the Board to 6 Departments. Four members of the Children’s Department remained, and only one became a member of the Maternity Department. All funds from the Children’s Department were frozen while the Administration moved to obtain outstanding funds. At this time, Dr. Sweeney left for a new post at Temple University Medical Center.

The "Magic Moments II" dinner dance, celebrating the return of the painting "The Gross Clinic" from France, was held in September 1984 in Alumni Hall with Dr. Bluemle and Mrs. Carabasi as Co-chairmen.

At the Annual Meeting in May, the President reported that a record $304,000 had been contributed to the Hospital and, in the past 3 years, a total of $678,957.62 had been spent for the Hospital. The Board of Trustees, in a June 4, 1984 resolution, expressed its gratitude and appreciation to Mrs. Bowers for her years of dedicated service and presented her with the Jefferson Service Award.

The Pennywise Shop remained the Board’s major source of income, and in 1984, it contributed $122,147.40. Mrs. Vauclain, Chairman of the Jefferson Jewel Party reported that in 10 years, 1973-83, the Jewel Party had raised $97,363.16. At the May meeting, Mrs. Peter Theodos was installed as the 18th President of the Women’s Board. Three new projects in her term of office were a lecture series at the Art Museum, a financial seminar underwritten by First Pennsylvania Bank, and an evening of tennis. The Board pledged the sum of $150,000 over a period of 3 years for the new Bodine Radiation Center at Jefferson. The Board’s projects for 1984-85 were:

- Bodine Radiation Center - $50,000
- Rehabilitation Unit Renovations - $121,000
- Equipment for Women’s and Children’s Care Program - $87,000

The programs for the General Board meetings, instituted in 1982, with Hospital physicians and others from the University as guest speakers, continued.

The projects of the Women’s Board for 1985-86 were:

- Bodine Radiation Center - $50,000
The Jefferson Jewel Party at the home of Dr. and Mrs. Lewis W. Bluemle, Jr., May 1986
Mrs. Peter A. Theodos
President, 1984-1987
Medical Respiratory ICU Monitoring Center - $30,000
Operating Microscope - $35,000
20 Wheelchairs - $12,000
18 Chair Beds - $9,000
Hospital Beds - $52,624
10 Dynamaps - $20,000
15 E-Z Movers - $20,500
Bed-check Alarm System - $12,500
Pediatric Porch - $15,000

In 1985, a total of $271,674 was contributed to the Hospital.

For 1986-87, the Board's projects were:

Bodine Radiation Center - $50,000
10 Television Sets for Dialysis Unit - $8,200
ICCU Monitoring Equipment - $8,500
2 Dialysis Machines - $7,000
1 Operating Room Surgical Light - $20,000
1 Oximeter - $4,000
Hospitality Suite for Families of Surgical Patients - $30,000
Waiting Room - Acute Dialysis Unit - $1,800
Exercise Equipment and Educational Materials for
Chronic Renal Disease Patients - $1,500
Chairs for Intermediate Dialysis Unit - $2,800

"Magic Moments III," celebrating the Chinese Year of the Tiger, was held in Alumni Hall in March 1986. Mrs. Samuel Hamilton was Chairman. This event grossed $51,265.73, and the net profit was $30,240.59.

The total amount contributed to the Hospital for the year was $165,800. Women's Board receipts for 1986-87 were $214,459.65. Departmental contributions to the Hospital for the year totaled $9,287.

"Magic Moments IV" was held on April 11, 1987 at the Curtis Center with 214 attendees. Gross receipts totaled $36,385, and the net profit was $14,650.54. Mrs. D. Jeffrey Hallowell was Chairman.
Mr. Michael J. Bradley and Mrs. Peter A. Theodos

Mr. Bradley presents "We the People" commemorative bowl to Mrs. Theodos, May 1987
Mr. Michael Bradley, Executive Director of the Hospital, entertained members of the Executive Committee and past Presidents living in the area at a luncheon in the new Foerderer Board Room. A lively and informative question and answer period followed the luncheon.

At the Annual Meeting in May 1987, Mr. Bradley presented the outgoing President, Mrs. Peter Theodos, with a crystal "We the People" bowl, which commemorates the 200th anniversary of the Constitution of the United States.

The history of an organization is a chronicle of the sum of its achievements. The importance of nine decades must be measured not so much by the time factor, but in terms of events and accomplishments. The Women’s Board, in the rise and fall of its fortunes, has maintained the vision of its small group of dedicated founders. Inspired by a fruitful heritage, the Board continues to explore how it can better serve Jefferson in times of great changes and challenges.
Constitution Day 1987 provides an opportunity for the Women’s Board of Thomas Jefferson University Hospital to present to Michael J. Bradley, Executive Hospital Director, a history of the Women’s Board. With Mr. Bradley are left, Mrs. A. K. V. Klotz, Women’s Board President; Mrs. Paul A. Bowers, Women’s Board Historian and author of the history; Mrs. Peter A. Theodos, Immediate Past President of the Women’s Board; Mrs. Audrey Knowles; and Mrs. Peter A. Herbut